

# The Difficulty of Easy Projects

## Online Appendix

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In this Appendix, we restate and proof Theorem 2. Theorem 2 tells us how the probability of success changes with  $N - q$ , and its proof follows the same logic as the proof of Theorem 1. Then we state and prove Proposition 2, which is a generalization of Proposition 1.

For general  $q$  and  $N$  with  $q \leq N$ , the indifference condition (which is a generalization of (1)) is:

$$\frac{c_{q,N}^*(u)}{u} = \binom{N-1}{q-1} (F(c_{q,N}^*(u)))^{q-1} (1 - F(c_{q,N}^*(u)))^{N-q} \quad (1)$$

Similarly, the probability of success for general  $q$  and  $N$  (the generalization of (2) and (3)) is:

$$S_{q,N}(c_{q,N}^*(u)) = \sum_{k=q}^N \binom{N}{k} (F(c_{q,N}^*(u)))^k (1 - F(c_{q,N}^*(u)))^{N-k} \quad (2)$$

$$= 1 - \sum_{k=0}^{q-1} \binom{N}{k} (F(c_{q,N}^*(u)))^k (1 - F(c_{q,N}^*(u)))^{N-k} \quad (3)$$

We now restate Theorem 2 from the main text.

**Theorem 2.** *Take  $q, N, q'$  and  $N'$  such that  $q \leq N$  and  $q' \leq N'$ .*

1. *If  $q \leq q'$  and  $N - q \geq N' - q'$ , with at least one inequality strict, then  $S_{q,N}(c_{q,N}^*(u)) > S_{q',N'}(c_{q',N'}^*(u))$  for sufficiently small  $u$ .*

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2. Suppose the support of costs is bounded from above, or  $1 - F(x)$  is log-concave for sufficiently large  $x$ . If  $N - q < N' - q'$ , then  $S_{q,N}(c_{q,N}^*(u)) > S_{q',N'}(c_{q',N'}^*(u))$  for sufficiently large  $u$ .

Before we provide the proof for Theorem 2, we provide a Lemma that will be crucial for the second part of the proof.

**Lemma 2.** Take  $q, N, q'$  and  $N'$  such that  $q < N$  and  $q' < N'$ . If the support of costs is bounded from above, or if  $1 - F(x)$  is log-concave for sufficiently large  $x$ ,

1. For all  $\alpha > 0$ ,  $\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{u^\alpha} = 0$ .

2.  $\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{c_{q',N'}^*(u)} < \infty$ .

**Proof of Lemma 2.** Suppose first that the support of costs is bounded from above. Then, by (1), for any  $q < N$  and  $u > 0$ ,  $c_{q,N}^*(u)$  is strictly smaller than the upper bound of the cost distribution, which proves the first part. Also by (1),  $\lim_{u \rightarrow \infty} c_{q',N'}^*(u) > 0$ , which proves the second part.

Next, suppose the support of costs is not bounded, but  $1 - F(x)$  is log-concave for sufficiently high  $x$ .

To prove the first part, we first show that  $\lim_{u \rightarrow \infty} c_{q,N}^*(u) = \infty$ . Suppose towards a contradiction that  $\lim_{u \rightarrow \infty} c_{q,N}^*(u) < \infty$ . This implies that  $\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{u} = 0$ . But the right-hand side of (1) converges to a strictly positive number, a contradiction.

Then, using L'Hôpital's rule,

$$\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{u^\alpha} = \lim_{u \rightarrow \infty} \frac{\frac{dc_{q,N}^*(u)}{du}}{\alpha u^{\alpha-1}}. \quad (4)$$

Differentiating (1) with respect to  $u$  yields (we omit argument  $u$  here for brevity)

$$\frac{dc_{q,N}^*}{du} = \frac{\binom{N-1}{q-1} (F(c_{q,N}^*))^{q-1} (1 - F(c_{q,N}^*))^{N-q}}{1 - u \binom{N-1}{q-1} (F(c_{q,N}^*))^{q-2} (1 - F(c_{q,N}^*))^{N-q-1} ((q-1)(1 - F(c_{q,N}^*)) - (N-q)F(c_{q,N}^*)) f(c_{q,N}^*)}. \quad (5)$$

From (1), the numerator is equal to  $\frac{c_{q,N}^*(u)}{u}$ , and also

$$\binom{N-1}{q-1} (F(c_{q,N}^*(u)))^{q-2} (1 - F(c_{q,N}^*(u)))^{N-q-1} = \frac{c_{q,N}^*(u)}{u} \frac{1}{F(c_{q,N}^*(u)) (1 - F(c_{q,N}^*(u)))}. \quad (6)$$

Substituting  $\frac{c_{q,N}^*(u)}{u}$  and (6) into (5) yields:

$$\begin{aligned} \frac{dc_{q,N}^*(u)}{du} &= \frac{\frac{c_{q,N}^*(u)}{u}}{1 - u \frac{c_{q,N}^*(u)}{u} \frac{1}{F(c_{q,N}^*(u))(1-F(c_{q,N}^*(u)))} \left( (q-1) \left( 1 - F(c_{q,N}^*(u)) \right) - (N-q)F(c_{q,N}^*(u)) \right) f(c_{q,N}^*(u))} \\ &= \frac{1}{u \frac{1}{c_{q,N}^*(u)} - \left( (q-1) \frac{1-F(c_{q,N}^*(u))}{F(c_{q,N}^*(u))} - (N-q) \right) \frac{f(c_{q,N}^*(u))}{1-F(c_{q,N}^*(u))}}. \end{aligned} \quad (7)$$

Substituting (7) into (4),

$$\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{u^\alpha} = \lim_{u \rightarrow \infty} \frac{1}{\alpha u^\alpha} \frac{1}{\frac{1}{c_{q,N}^*(u)} - \left( (q-1) \frac{1-F(c_{q,N}^*(u))}{F(c_{q,N}^*(u))} - (N-q) \right) \frac{f(c_{q,N}^*(u))}{1-F(c_{q,N}^*(u))}}. \quad (8)$$

Recall that  $\lim_{u \rightarrow \infty} c_{q,N}^*(u) = \infty$ , and thus  $\lim_{u \rightarrow \infty} F(c_{q,N}^*(u)) = 1$ . Since  $1 - F(x)$  is log-concave,  $\lim_{u \rightarrow \infty} \frac{f(c_{q,N}^*(u))}{1-F(c_{q,N}^*(u))} > 0$ . Equation (8) then implies that  $\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{u^\alpha} = 0$ .

To prove the second part by contradiction, suppose that  $\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{c_{q',N'}^*(u)} = \infty$ . Then,  $\lim_{u \rightarrow \infty} c_{q,N}^*(u) > \lim_{u \rightarrow \infty} c_{q',N'}^*(u)$ . Because  $1 - F(x)$  is log-concave,  $\frac{f(x)}{1-F(x)}$  is increasing, and hence

$$\lim_{u \rightarrow \infty} \frac{\frac{f(c_{q',N'}^*(u))}{1-F(c_{q',N'}^*(u))}}{\frac{f(c_{q,N}^*(u))}{1-F(c_{q,N}^*(u))}} < \infty. \quad (9)$$

Using L'Hôpital's rule,

$$\begin{aligned} \lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{c_{q',N'}^*(u)} &= \lim_{u \rightarrow \infty} \frac{\frac{dc_{q,N}^*(u)}{du}}{\frac{dc_{q',N'}^*(u)}{du}} \\ &= \lim_{u \rightarrow \infty} \frac{\frac{1}{c_{q',N'}^*(u)} - \left( (q'-1) \frac{1-F(c_{q',N'}^*(u))}{F(c_{q',N'}^*(u))} - (N'-q') \right) \frac{f(c_{q',N'}^*(u))}{1-F(c_{q',N'}^*(u))}}{\frac{1}{c_{q,N}^*(u)} - \left( (q-1) \frac{1-F(c_{q,N}^*(u))}{F(c_{q,N}^*(u))} - (N-q) \right) \frac{f(c_{q,N}^*(u))}{1-F(c_{q,N}^*(u))}} \quad (\text{from (7)}) \\ &= \lim_{u \rightarrow \infty} \frac{N' - q' \frac{f(c_{q',N'}^*(u))}{1-F(c_{q',N'}^*(u))}}{N - q \frac{f(c_{q,N}^*(u))}{1-F(c_{q,N}^*(u))}} < \infty \quad (\text{from (9)}), \end{aligned}$$

which is a contradiction.  $\square$

**Proof of Theorem 2.** To prove the first part, note that from (1),  $c_{q,N}^*(0) = 0$ . There-

fore, when  $u = 0$ , the number of citizens contributing is:

$$X \sim \text{Binomial}(N, F(0))$$

and the probability of success is:

$$\begin{aligned} S_{q,N}(c_{q,N}^*(0)) &= S_{q,N}(0) = \Pr\{X \geq q\} \\ &= 1 - \Pr\{X \leq q - 1\} \\ &= 1 - I_{1-F(0)}(N - q + 1, q), \end{aligned}$$

where  $I_p(a, b)$  is the regularized beta function, defined as:

$$I_p(a, b) = \frac{\int_0^p t^{a-1}(1-t)^{b-1} dt}{\int_0^1 t^{a-1}(1-t)^{b-1} dt} \quad p \in [0, 1], a, b > 0.$$

Since  $I_p(\cdot, \cdot)$  is strictly decreasing in its first argument and strictly increasing in its second argument,  $S_{q,N}(0)$  is strictly increasing in  $N - q + 1$  and strictly decreasing in  $q$ . As a result,  $S_{q,N}(c_{q,N}^*(0)) > S_{q',N'}(c_{q',N'}^*(0))$  if  $N - q \geq N' - q'$  and  $q \leq q'$ , with at least one inequality strict. The first part of the theorem follows from the continuity of  $c_{q,N}^*(u)$  and  $S_{q,N}^*(c_{q,N}^*(u))$  in  $u$ .

Now, we prove the second part of the theorem. Take  $q$ ,  $N$ ,  $q'$  and  $N'$  such that  $N - q < N' - q'$ . We will consider three separate cases.

**Case 1:**  $N - q > 0$ . Write the difference between success probabilities as:

$$S_{q,N}(c_{q,N}^*(u)) - S_{q',N'}(c_{q',N'}^*(u)) = (1 - S_{q',N'}(c_{q',N'}^*(u))) \left( 1 - \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} \right)$$

Thus, it suffices to show

$$\lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} < 1.$$

From (3),

$$\begin{aligned} \frac{1 - S_{q,N}(u)}{1 - S_{q',N'}(u)} &= \frac{\sum_{k=0}^{q-1} \binom{N}{k} (F(c_{q,N}^*(u)))^k (1 - F(c_{q,N}^*(u)))^{N-k}}{\sum_{k=0}^{q'-1} \binom{N'}{k} (F(c_{q',N'}^*(u)))^k (1 - F(c_{q',N'}^*(u)))^{N'+1-k}} \\ &= \frac{\sum_{k=0}^{q-1} \binom{N}{k} (F(c_{q,N}^*(u)))^k (1 - F(c_{q,N}^*(u)))^{q-1-k}}{\sum_{k=0}^{q'-1} \binom{N+1}{k} (F(c_{q',N'}^*(u)))^k (1 - F(c_{q',N'}^*(u)))^{q'-1-k}} \frac{(1 - F(c_{q,N}^*(u)))^{N+1-q}}{(1 - F(c_{q',N'}^*(u)))^{N'+1-q'}} \end{aligned} \tag{10}$$

Moreover, since  $\lim_{u \rightarrow \infty} F(c_{q,N}^*(u)) = 1$ ,

$$\lim_{u \rightarrow \infty} \sum_{k=0}^{q-1} \binom{N}{k} (F(c_{q,N}^*(u)))^k (1 - F(c_{q,N}^*(u)))^{q-1-k} = \binom{N}{q-1}. \quad (11)$$

Substituting (11) into (10) yields

$$\lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} = \lim_{u \rightarrow \infty} \frac{\binom{N}{q-1} (1 - F(c_{q,N}^*(u)))^{N+1-q}}{\binom{N'}{q'-1} (1 - F(c_{q',N'}^*(u)))^{N'+1-q'}}. \quad (12)$$

Substituting the indifference conditions (1) into (12) yields

$$\begin{aligned} \lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} &= \lim_{u \rightarrow \infty} \frac{\binom{N}{q-1} \left( \frac{c_{q,N}^*(u)}{u} \frac{1}{\binom{N-1}{q-1} (F(c_{q,N}^*(u)))^{q-1}} \right)^{\frac{N+1-q}{N-q}}}{\binom{N'}{q'-1} \left( \frac{c_{q',N'}^*(u)}{u} \frac{1}{\binom{N'-1}{q'-1} (F(c_{q',N'}^*(u)))^{q'-1}} \right)^{\frac{N'+1-q'}{N'-q'}}} \\ &= \lim_{u \rightarrow \infty} \frac{\binom{N}{q-1} \left( \frac{1}{\binom{N-1}{q-1} (F(c_{q,N}^*(u)))^{q-1}} \right)^{\frac{N+1-q}{N-q}} \left( \frac{c_{q,N}^*(u)}{c_{q',N'}^*(u)} \right)^{\frac{N'+1-q'}{N'-q'}} \left( \frac{c_{q,N}^*(u)}{u} \right)^{\frac{N+1-q}{N-q} - \frac{N'+1-q'}{N'-q'}}}{\binom{N'}{q'-1} \left( \frac{1}{\binom{N'-1}{q'-1} (F(c_{q',N'}^*(u)))^{q'-1}} \right)^{\frac{N'+1-q'}{N'-q'}}} \\ &= \frac{\binom{N}{q-1} \left( \frac{1}{\binom{N-1}{q-1}} \right)^{\frac{N+1-q}{N-q}} \left( \lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{c_{q',N'}^*(u)} \right)^{\frac{N'+1-q'}{N'-q'}} \left( \lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{u} \right)^{\frac{N+1-q}{N-q} - \frac{N'+1-q'}{N'-q'}}}{\binom{N'}{q'-1} \left( \frac{1}{\binom{N'-1}{q'-1}} \right)^{\frac{N'+1-q'}{N'-q'}}}. \end{aligned}$$

By Lemma 2,  $\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{c_{q',N'}^*(u)} < \infty$  and  $\lim_{u \rightarrow \infty} \frac{c_{q,N}^*(u)}{u} = 0$ . Thus,

$$\lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} = 0$$

if

$$\frac{N+1-q}{N-q} - \frac{N'+1-q'}{N'-q'} > 0 \iff N-q < N'-q'.$$

**Case 2:**  $N - q = 0$  and  $N' - q' = 1$ . If the support of costs is bounded from above, then

$1 - F(c_{q,N}^*(u)) = 0$  for sufficiently large  $u$ , while  $1 - F(c_{q',N'}^*(u)) > 0$  for all  $u$ . As a result,  $S_{q,N}(c_{q,N}^*(u)) = 1 > S_{q',N'}(c_{q',N'}^*(u))$ . If the support of costs has no upper bound, (12) applies and

$$\lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} = \lim_{u \rightarrow \infty} \frac{N}{\binom{N'}{N'-2}} \frac{(1 - F(c_{q,N}^*(u)))}{(1 - F(c_{q',N'}^*(u)))^2}.$$

By (1),  $\lim_{u \rightarrow \infty} \frac{c_{N,N}^*(u)}{u} = 1$ . By Lemma 2,  $\lim_{u \rightarrow \infty} \frac{c_{q',N'}^*(u)}{u^\alpha} = 0$  for any  $\alpha > 0$ . Therefore, it suffices to show:

$$\lim_{u \rightarrow \infty} \frac{1 - F(u)}{(1 - F(u^\alpha))^2} = 0, \text{ for some } \alpha \in (0, 1). \quad (13)$$

This is precisely condition (13), demonstrated in the proof of Theorem 1.

**Case 3:**  $N - q = 0$  and  $N' - q' > 1$ . For sufficiently large  $u$ ,

$$S_{N,N}(c_{N,N}^*(u)) > S_{N-1,N}(c_{N-1,N}^*(u)) > S_{q',N'}(c_{q',N'}^*(u)).$$

where the first inequality follows from Case 2 and the second inequality follows from Case 1. □

We state and prove now the equivalent of Proposition 1.

**Proposition 2.** *Suppose  $1 - F(x) = \beta/x^\alpha$ ,  $\alpha, \beta > 0$ , for sufficiently large  $x$ .*

- *If  $\alpha > 1$ , the likelihood of success is decreasing in  $N - q$  for sufficiently large  $u$ :  $S_{q,N}(c_{q,N}^*(u)) > S_{q',N'}(c_{q',N'}^*(u))$  when  $N - q < N' - q'$  for sufficiently large  $u$ ,*
- *if  $\alpha < 1$ , the likelihood of success is increasing in  $N - q$  for sufficiently large  $u$ :  $S_{q,N}(c_{q,N}^*(u)) > S_{q',N'}(c_{q',N'}^*(u))$  when  $N - q > N' - q'$  for sufficiently large  $u$ .*

**Proof of Proposition 2.** Substituting  $1 - F(x) = \frac{\beta}{x^\alpha}$  in (12),

$$\lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} = \lim_{u \rightarrow \infty} \frac{\binom{N}{q-1} \beta^{N-q+1}}{\binom{N'}{q'-1} \beta^{N'-q'+1}} \left( \frac{(c_{q',N'}^*(u))^{N'-q'+1}}{(c_{q,N}^*(u))^{N-q+1}} \right)^\alpha. \quad (14)$$

Substituting  $1 - F(x) = \frac{\beta}{x^\alpha}$  in (1),

$$c_{q,N}^*(u) = \binom{N-1}{q-1} \left( 1 - \frac{\beta}{(c_{q,N}^*(u))^\alpha} \right)^{q-1} \left( \frac{\beta}{(c_{q,N}^*(u))^\alpha} \right)^{N-q} u.$$

Thus,

$$(c_{q,N}^*(u))^{N-q+1} = \left( \binom{N-1}{q-1} \beta^{N-q} \left( 1 - \frac{\beta}{(c_{q,N}^*(u))^\alpha} \right)^{q-1} u \right)^{\frac{N-q+1}{\alpha(N-q)+1}}. \quad (15)$$

Substituting this in (14),

$$\lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} = \lim_{u \rightarrow \infty} \frac{\binom{N}{q-1}}{\binom{N'}{q'-1}} \beta^{N-q-(N'-q')} \left( \frac{\left( \binom{N'-1}{q'-1} \beta^{N'-q'} \left( 1 - \frac{\beta}{(c_{q',N'}^*(u))^\alpha} \right)^{q'-1} u \right)^{\frac{N'-q'+1}{\alpha(N'-q')+1}}}{\left( \binom{N-1}{q-1} \beta^{N-q} \left( 1 - \frac{\beta}{(c_{q,N}^*(u))^\alpha} \right)^{q-1} u \right)^{\frac{N-q+1}{\alpha(N-q)+1}}} \right)^\alpha.$$

Since  $\lim_{u \rightarrow \infty} c_{q,N}^*(u) = \infty$ ,

$$\begin{aligned} \lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} &= \lim_{u \rightarrow \infty} \frac{\binom{N}{q-1}}{\binom{N'}{q'-1}} \beta^{N-q-(N'-q')} \left( \frac{\left( \binom{N'-1}{q'-1} \beta^{N'-q'} u \right)^{\frac{N'-q'+1}{\alpha(N'-q')+1}}}{\left( \binom{N-1}{q-1} \beta^{N-q} u \right)^{\frac{N-q+1}{\alpha(N-q)+1}}} \right)^\alpha \\ &= \frac{\binom{N}{q-1}}{\binom{N'}{q'-1}} \beta^{N-q-(N'-q')} \left( \frac{\left( \binom{N'-1}{q'-1} \beta^{N'-q'} \right)^{\frac{N'-q'+1}{\alpha(N'-q')+1}}}{\left( \binom{N-1}{q-1} \beta^{N-q} \right)^{\frac{N-q+1}{\alpha(N-q)+1}}} \right)^\alpha \lim_{u \rightarrow \infty} u^{\left( \frac{\alpha(N'-q')+\alpha}{\alpha(N'-q')+1} - \frac{\alpha(N-q)+\alpha}{\alpha(N-q)+1} \right)}. \end{aligned}$$

Now, suppose:

- $\alpha > 1$  and  $N - q < N' - q'$ , or,
- $\alpha < 1$  and  $N - q > N' - q'$ .

In both cases,

$$\frac{\alpha(N' - q') + \alpha}{\alpha(N' - q') + 1} - \frac{\alpha(N - q) + \alpha}{\alpha(N - q) + 1} < 0.$$

Therefore,

$$\lim_{u \rightarrow \infty} \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} = 0.$$

Thus, for sufficiently large  $u$ ,  $\frac{1-S_{q,N}(c_{q,N}^*(u))}{1-S_{q',N'}(c_{q',N'}^*(u))} < 1$  and

$$S_{q,N}(c_{q,N}^*(u)) - S_{q',N'}(c_{q',N'}^*(u)) = (1 - S_{q',N'}(c_{q',N'}^*(u))) \left( 1 - \frac{1 - S_{q,N}(c_{q,N}^*(u))}{1 - S_{q',N'}(c_{q',N'}^*(u))} \right) > 0$$

□