# On the value of information signals by peer investors: Evidence from commercial real estate redevelopment $\overset{,}{\Leftrightarrow}, \overset{,}{\Rightarrow} \overset{,}{\Rightarrow}$

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# Abstract

We investigate how institutional commercial real estate investors adapt their investment decisions according to tangible localized information signals provided by other peer investors. We find that investors are more likely to implement buy-to-redevelop strategies in a given area when recent investments signal the existence of a capital intensity gap and economic activity mismatch between older buildings and newly built ones. Our analysis shows that investors deem these information externalities valuable. Ceteris paribus, when real estate investments signal obsolescence of the existing stock, investors are willing to pay up to 30% more to acquire a property for redevelopment. Our findings contribute to the literature on pricing information signals by peers and provide insights for policymakers to stimulate commercial real estate investments and urban renewal.

Keywords: Real option, information externalities, commercial real estate

JEL-codes: G11, G14, D83, R30

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# 1. Introduction

A common decision real estate investors have to make, is whether to purchase a property and keep it 'as is', or modify its characteristics. The value of the possibility to reconfigure a real asset – the so-called real option value – is determined by its ability to generate more revenue in the new configuration (intrinsic value) and by the flexibility for the investors to choose when to exercise the option (time value). Despite the pervasiveness of real options in many fields of finance, empirical studies investigating real options remain scarce, and primarily focus on the timing of exercise decisions by asset owners.<sup>1</sup> Virtually nothing is known about how the intrinsic value of real options might affect initial investment decisions. More precisely, which information signals might lead investors to purchase an asset to immediately reconfigure its characteristics? How do these information signals affect the investors' willingness to pay via the real option value attached to the asset? To address these questions, we empirically investigate how institutional investors adapt their buy-to-redevelop strategies according to peer investors' tangible localized information signals.

Characterizing and pricing information signals that influence investment decisions via real options is challenging for several reasons. First, data on the investment purpose is usually unavailable. Second, as pointed out in the literature (Garmaise and Moskowitz (2004), Kurlat and Stroebel (2015), and Agarwal et al. (2018)), real estate markets have heterogeneous assets and potentially differentially informed agents. In such a context, relevant information signals might go unnoticed by less experienced investors or be pertinent only for specific sub-asset classes. Third, because redevelopment entails larger risks than keeping the real asset unchanged, there is a potential reverse causality between the likelihood of purchasing an asset to immediately exercise the real option and the investor's willingness to pay. Finally, to isolate the impact of the investors' intent to redevelop on their willingness to pay, we need to account for the micro determinants of the asset's ability to generate revenue in its current configuration.

To meet the above challenges, we structure our analysis as follows. First, we use a rich

<sup>&</sup>lt;sup>1</sup>See, for example, Quigg (1993), Moel and Tufano (2002), Kellogg (2014), and Décaire et al. (2020).

database on commercial real estate transactions in the US from 2001 to 2018. A distinctive feature of the data is that it contains information on whether investors purchase a commercial property for immediate redevelopment.<sup>2</sup> Second, the data set focuses on transactions between large institutional investors, which are arguably less prone to be differentially informed. Additionally, we focus on *tangible*, i.e., easily observable by all market participants, information signals. These signals include the intensity of capital invested per unit of land and the type of economic activity chosen by real estate investors that have recently invested in a local area. Third, by developing a simple theoretical framework, we show how to exploit these information signals to devise a novel identification strategy addressing reverse causality issues when pricing the investors' intent to redevelop. Finally, the data allows us to control for the assets' ability to generate revenue, and buyers' and sellers' characteristics.

We find that the larger the capital intensity gap between a given commercial property and nearby recently built ones – a situation that typically occurs when taller buildings are built in proximity of the considered property – the higher the likelihood that investors purchase the property for immediate redevelopment. This implicitly assumes that developers always build to the highest and best use (HBU), given existing local market conditions and land-use regulations. As pointed out by Leather (2022) when an area experiences rezoning, neighbors that did not experience the rezoning reevaluate their expectations about their future zoning designation. Interestingly, the effect of the capital intensity gap is larger in magnitude than the one of capital depreciation, a main determinant of real option exercise advocated in the literature (see Clapp and Salavei (2010)). A one standard deviation increase in the capital intensity gap (capital depreciation) increases the 'buy-to-redevelop' likelihood, on average, by 29% (11%) in relative terms. A mismatch between the current type of economic activity - residential, retail, industrial, or offices - of a given commercial property and the one of nearby recently built properties also increases the propensity to purchase the property for immediate redevelopment, although to a lower extent. Geographically close investments signaling a capital intensity gap and an economic activity mismatch spur the immediate

<sup>&</sup>lt;sup>2</sup>In the US, investors must disclose to financial institutions providing a mortgage loan their intent to purchase a property for redevelopment.

exercises of redevelopment options. In contrast, more distant signals act as a deterrent. Finally, our most conservative estimates show that the capital intensity gap and economic activity mismatch capitalize, ceteris paribus, up to 30% higher transaction prices via the asset intrinsic real option value. This highlights the importance of peer information in the investors' assessment of a real asset value.

The following steps compose our empirical analysis. First, we operationalize the two types of tangible information signals provided by peer investors. We define the capital intensity gap of a given property as the ratio between its Floor to Area Ratio (FAR) and the average FAR of recently built nearby buildings.<sup>3</sup> Similarly, we define an index of economic activity mismatch as the ratio of recently built nearby properties with a type of economic activity that differs from the one of a given building. Next, we investigate how these tangible signals affect the likelihood that institutional investors purchase a real estate asset for redevelopment using a standard probit model. Finally, following Wooldridge (2010), we use a three-stage least square procedure (3SLS) to estimate investors' willingness to pay for a commercial property for redevelopment. More in detail, we use the predicted probabilities from the probit model to instrument the investors' intent to redevelop in a hedonic pricing equation.

The first identification assumption of our empirical approach is that investors consider information signals by peer investors valuable only via the real option attached to the asset. This assumption is violated if recent nearby development exerts positive externalities on the building's value. However, this externality capitalization seems unlikely. In our setting, we control for buildings' ability to generate revenue, which internalizes any positive externality, particularly since we focus on tangible and easily observable information signals. Moreover, in a robustness check, we control for the Net Operating Income (NOI) per square meter generated by recently built nearby properties, which serves as a proxy for the value of positive externalities. In another robustness check, we drop the recent developments within 1000 meters from a redevelopment to eliminate the possible positive externalities on the building's value. In both cases, our results are left unchanged.

<sup>&</sup>lt;sup>3</sup>The building's FAR is the sum of the area of each floor, divided by the building plot's land area. Because the amount of capital invested in a building increases with the total building surface, the FAR is a good proxy for the capital invested per unit of land.

The second identification assumption is that the considered information signals are unrelated to price unobservables conditional on our set of controls. Because we condition on the building ability to generate revenue, such a correlation must stem from a relationship between price-relevant investors' characteristics and information signals. This violation of the instruments' exogeneity seems unlikely. In our preferred specifications, we control for several buyers' characteristics, such as capitalization type, investors' geographic scope, and whether investors are foreign.<sup>4</sup> Additionally, our empirical analysis provides several results indirectly supporting the instruments' exogeneity. When using both information signals – capital intensity gap and economic activity mismatch separately in the 3SLS estimations, estimates of the willingness to pay for redevelopment converge toward similar estimates that are not statistically different from each other. Put differently, if one or both instruments were endogenous, the results would not converge in probability towards the true population parameter. Finally, when we jointly use both instruments, the overidentification test does not indicate endogeneity issues.

Our paper contributes to the existing literature in several ways. First, by estimating how tangible information signals affect the investors' willingness to pay for real asset redevelopment, we provide novel empirical evidence on the mechanisms hypothesized in the real options literature. Specifically, we find that tangible information revealed by peer exercise decisions represents a valuable information externality for other investors, as theorized by Grenadier (1996), Grenadier (1999), Grenadier (2002), and Grenadier and Malenko (2011). In doing so, our study establishes a new link between information externalities by peers and the real options framework by Capozza and Li (1994) and Capozza and Li (2002). In particular, we show that investors use information externalities to assess a property's highest and best use in terms of capital intensity and type of economic activity and that this has substantial repercussions on their willingness to pay.

<sup>&</sup>lt;sup>4</sup>Controlling for the foreign status of an investor seems important in light of the recent literature. As pointed out by Chinco and Mayer (2015) and Agarwal et al. (2018), investors unfamiliar with a local real estate market tend to misprice real estate assets due to information asymmetries. Additionally, Badarinza and Ramadorai (2018) show the importance of a safe-haven effect leading foreign investors a bid higher prices to invest their capital in politically safer countries.

Second, we expand the current literature investigating real options empirically. Existing empirical studies – such as Décaire et al. (2020), Kellogg (2014), Moel and Tufano (2002) in the case of gas, oil, and mining activities, respectively – primarily focus on the *timing* of exercising real options, and on the time value of real options (Quigg (1993)). A few studies investigate the link between the redevelopment of residential properties and land values (Munneke (1996) Dye and McMillen (2007)) and how the option to redevelop a residential property might affect the valuation of its hedonic characteristics (Clapp and Salavei (2010), Clapp et al. (2012), and Munneke and Womack (2018)). We contribute to this literature by i) investigating how real options might affect *initial* investment decisions by commercial real estate investors<sup>5</sup>, ii) quantifying the importance of tangible information externalities, and iii) implementing a novel empirical identification strategy allowing to assess how much investors value the possibility to reconfigure the real estate asset.

Empirically pricing how much investors value real options seems particularly important given two main limitations of existing pricing models. Standard stochastic real option valuation models rely on strong assumptions when calibrating the structural parameters characterizing the behavior of the underlying asset. Compared to financial assets, durable assets – such as real estate assets – are traded with low frequency. Therefore, parameters describing the mean and dispersion of the underlying asset dynamics are usually assumed to be the same for large geographic areas, typically at the MSA or national level in the case of the US market. This assumption potentially neglects significant spatial heterogeneity in the local market fundamentals that will likely affect the timing and value of real options. Given the granularity of the data we use in our analysis, we can tease out such local determinants without imposing strong assumptions. A second limitation of existing pricing models comes from the assumption that there is only one underlying asset. In the case of real options, this needs not be the case. To the extent that investors can choose among different economic

<sup>&</sup>lt;sup>5</sup>The lack of research on real options in commercial real estate may strike as surprising given the sheer size of the commercial real estate market and its importance for the economy. According to CoStar All Properties Database 2018 and Costar's Real Estate Market Size Estimates 2018, the commercial real estate market was worth about 17 trillion USD, making it one of the most important asset classes for investors. For comparison, the total market capitalization of the US stock market was 32 trillion USD in 2018, and the bond market was valued at 29 trillion in 2018, according to SIFMA.

activities – each characterized by different underlying rent dynamics – when reconfiguring the tangible asset, multiple interdependent stochastic processes are relevant to compute the real option value. As pointed out by Lambrecht (2017), real option valuation becomes theoretically intractable when several state variables are considered. Our empirical approach overcomes this issue.

The remainder of the paper is structured as follows. Section 2 introduces the theoretical framework. Section 3 presents the empirical methodology and discuses the identifying assumptions. Section 4 describes the data and the construction of several measures. Section 5 shows the results and robustness checks. Section 6 concludes.

#### 2. Theoretical framework

This section lays out the fundamental mechanisms behind the exercise and valuation of redevelopment options. To this end, we build on the work of Capozza and Li (1994) and Clapp and Salavei (2010). We develop a simple theoretical framework allowing us to i) rationalize the empirical specifications illustrated in Section 3 and ii) formalize an approach to handle the endogeneity issues related to estimating the redevelopment option value.<sup>6</sup> Importantly, to be consistent with the empirical analysis, our focus is on the option's *intrinsic* value to redevelop and not on its time value.<sup>7</sup> We provide details on the mathematical derivations in Appendix A.

Let  $P_{it}$  denote the value of commercial property *i* at time *t*. The property generates a periodic net operating income  $y_{is}c_{is}$  in  $s \ge t$ , where  $y_{is}$  and  $c_{is}$  denote the net operating income per unit of building capacity and the total building capacity, respectively.<sup>8</sup> Building capacity is the output of a Cobb-Douglas production function displaying constant returns

<sup>&</sup>lt;sup>6</sup>Our aim is not to carry out market simulations with calibrated parameters. Instead, we remain in a partial equilibrium setting and focus on the channels we can investigate empirically. The main advantage of this approach is that we do not need to solve the model's equilibrium, which might not be feasible if several underlying assets – in our case, the value of buildings carrying out different types of economic activity – affect the option value to reconfigure the real asset.

<sup>&</sup>lt;sup>7</sup>For this reason, we choose a certainty framework and refrain from modeling stochastic time dynamics.

<sup>&</sup>lt;sup>8</sup>We interpret capacity as the floor area of the real estate asset. We abstract from quality considerations, which we assume are captured in the term  $y_{is}$ . However, in our empirical specifications, we do control for terms proxying the hedonic quality of the real estate asset.

to scale. The production factors are land  $L_i$  and capital  $C_{is}$ , i.e.,  $c_{is} = AL_i^{\alpha}C_{is}^{1-\alpha}$ , where  $0 < \alpha < 1$  denotes the land output elasticity, and A the total factor productivity.<sup>9</sup> The land component of the building capacity is time-invariant, whereas the capital-investment component depreciates at a constant rate  $\rho$ . Thus, the total building capacity decreases over time.<sup>10</sup> Finally, we assume a constant discount rate r and that investors expect the net revenue  $y_{is}$  to grow continuously at a constant rate g.<sup>11</sup>

Let  $P_{it}^N$  and  $P_{it}^R$  denote the price of a given real estate property that is *never* redeveloped and that is redeveloped once, respectively. Because investors will choose the alternative that maximizes the building value, it follows that  $P_{it} = \max(P_{it}^N, P_{it}^R)$ . It can be shown that  $P_{it}^R = P_{it}^N + V_{it}^R$ , where  $V_{it}^R$  is the additional value created by redeveloping the building (which can be negative). This leads to  $P_{it} = P_{it}^N + \max(0, V_{it}^R)$ , where  $\max(0, V_{it}^R)$  is the redevelopment option value. Using a standard present value approach, the value of a property built at time  $t_0 < t$  that is never redeveloped is given by

$$P_{it}^{N} = \frac{y_{it}AL_{i}S_{it_{0}}^{1-\alpha}}{r + (1-\alpha)\rho - g}e^{-(1-\alpha)\rho(t-t_{0})},\tag{1}$$

where  $S_{it_0} = C_{it_0}/L_i$  is the capital to land ratio – which represents a measure of the intensity of capital investment at the time the building was built. As expected, the value of a building that is never redeveloped unequivocally decreases with building age  $t - t_0$  due to physical depreciation.

Investors optimize the additional redevelopment value  $V_{it}^R$  along two main dimensions, namely the optimal time of redevelopment T and the intensity of capital investment  $S_{it}^{*R}$ .<sup>12</sup> Because we conceptually allow investors to change the 'best use' of the property when redeveloping – for example switching from renting offices to renting residential housing units – we denote by  $y_{it}^{*R}$  the after-redevelopment unitary net operating income. This income is

<sup>&</sup>lt;sup>9</sup>This formulation is common in the urban literature. See, for example, Brueckner (1987).

<sup>&</sup>lt;sup>10</sup>In Section 5.5, we check the validity of our results when considering alternative non-linear depreciation rates.

<sup>&</sup>lt;sup>11</sup>In our empirical analysis, we relax these assumptions by including time and county-level fixed effects. This allows for potential time and space heterogeneity in the investors' expectations.

<sup>&</sup>lt;sup>12</sup>In Appendix A, we derive expressions for the optimal stopping time T and level of capital intensity  $S_{it}^{*R}$ .

not necessarily generated by the same market segment as before exercising the real option. Given our empirical focus on the intrinsic value of redevelopment, let us set T = t. This implies that the current period is deemed optimal by investors to redevelop, i.e., its intrinsic value determines the option value. It follows that

$$V_{it}^{R} = \frac{L_{i}}{r + \rho(1 - \alpha) - g} (y_{it}^{*R} A S_{it}^{*R, 1 - \alpha} - y_{is} A S_{it_0}^{1 - \alpha} e^{-(1 - \alpha)\rho(t - t_0)}) - L_i K(S_{it_0}, S_{it}^{*R}), \quad (2)$$

where  $K(S_{it_0}, S_{it}^R) = k_0 S_{it_0} + k_1 S_{it}^{*R}$  is the cost of redevelopment. We assume this cost is proportional to the initial capital intensity (due to demolition costs) and the intensity of newly invested capital (due to construction costs). Equation (2) implies that the option value of the redevelopment max $(0, V_{it}^R)$  unequivocally increases with building age  $t - t_0$ . This is because the forgone revenue generated by the never-to-be-redeveloped building decreases over time due to depreciation. Additionally, a higher redevelopment option value is reached, ceteris paribus, for higher post-redevelopment net operating income and/or higher capital intensity.

Combining (1) and (2) yields

$$P_{it} = P_{it}^{N} \max\left(\frac{y_{it}^{*R} S_{it}^{*R,1-\alpha} e^{(1-\alpha)\rho(t-t_{0})}}{y_{is} S_{it_{0}}^{1-\alpha}} - \frac{K e^{(1-\alpha)\rho(t-t_{0})}}{y_{is} A S_{it_{0}}^{1-\alpha}}, 1\right) =$$
(3)  
$$= P_{it}^{N} r^{Pot} \left(\frac{y_{it}^{*R}}{y_{is}}, \frac{S_{it}^{*R}}{S_{it_{0}}}, t-t_{0}\right),$$

where the function  $r^{Pot}$  denotes the redevelopment potential value associated with the property when the new configuration corresponds to the HBU.<sup>13</sup> In the case of no redevelopment potential,  $P_{it} = P_{it}^N$ . The redevelopment potential  $r^{Pot}$  is an increasing function of  $\frac{y_{it}^*R}{y_{is}}$ ,  $\frac{S_{it}^*R}{S_{it_0}}$ conditional on  $y_{is}$  and  $S_{it_0}$ , provided the construction cost parameter  $k_1$  is not too large. This implies that, ceteris paribus, redevelopment might be advantageous for investors under two circumstances besides high capital depreciation levels. The first case is when the post-redevelopment HBU net operating income largely outweighs the pre-redevelopment one.

<sup>&</sup>lt;sup>13</sup>To simplify the notation, we do not show level variables among the function's arguments  $r^{Pot}$ . However, in our empirical analysis, we consider level variables when estimating the redevelopment potential.

The second case is when the property can be reconfigured to a higher capital intensity at a reasonable cost.

# 3. Empirical analysis

In this section, we first bring our theoretical framework to the data. Next, we exploit the structure of the model to formalize a solution to the endogeneity issues that potentially bias the estimation of the intrinsic redevelopment option value.

#### 3.1. From model to empirics

Using (1) and (3), we obtain a log-log hedonic specification for the value property i at time t, which includes a term for the property's redevelopment potential value

$$\ln P_{it} = c + \ln(y_{is}) + (1 - \alpha) \ln(S_{it_0}) - (1 - \alpha)\rho(t - t_0) + \ln L_i$$

$$+ \ln r^{Pot} \left(\frac{y_{it}^{*R}}{y_{is}}, \frac{S_{it}^{*R}}{S_{it_0}}, t - t_0\right) + \epsilon_{it},$$
(4)

where the constant  $c = -\ln(r+(1-\alpha)\rho) - g$  gathers constant parameters across properties.<sup>14</sup> The term  $\epsilon_{it}$  is a stochastic error term.

Estimating (4) is challenging because  $r^{Pot}$  depends on several unobservables in a nonlinear way. In our case, however, we observe a dummy variable  $D_i^{Red}$  that describes an investor's stated intention to purchase a commercial property to redevelop immediately. We can thus proxy the redevelopment potential value term  $\ln r_{it}^{Pot}$  in (4) as

$$\ln r_{it}^{Pot} = \gamma + \beta D_{it}^{Red} + \eta_{it},\tag{5}$$

where  $D_{it}^{Red}$  is an observed dummy variable that equals 1 if an investor decides to buy property *i* for redevelopment purposes at time *t*, and 0 otherwise. The term  $\eta_{it}$  is a stochastic error term capturing the investors' idiosyncratic preferences for redeveloping a property. Equation

<sup>&</sup>lt;sup>14</sup>Note that the lower bound of the function  $r^{Pot}$  is 1, such that the term  $\ln r^{Pot} \ge 0$ . This non-negativity comes from the right, but not the obligation, for an investor to exercise a real option.

(4) tells us that  $D_{it}^{Red}$  is an indicator function  $D_{it}^{Red}(\frac{y_{it}^{*R}}{y_{is}}, \frac{S_{it}^{*R}}{S_{it_0}}, t-t_0)$  that takes a value equal to 1 if the value of at least one of its arguments is high enough.

We thus obtain the following hedonic pricing equation

$$\ln P_{it} = c' + \ln(y_{is}) + (1 - \alpha) \ln(S_{it_0}) - (1 - \alpha)\rho(t - t_0) + \ln L_i + \beta D_{it}^{Red} + \epsilon'_{it}, \qquad (6)$$

where the coefficient  $\beta$  is the parameter of interest and the new terms c' and  $\epsilon'_{it}$  include  $\gamma$  and  $\eta_{it}$ , respectively.

According to (5), the parameter  $\beta$  estimated in the hedonic equation (6) can be interpreted as follows. Assuming that, on average, investors are rational and purchase commercial properties for redevelopment only when these latter have reached their optimal exercise time, we have

$$\beta = E\left(\ln r_{it}^{Pot} | D_{it}^{Red} = 1\right) - E\left(\ln r_{it}^{Pot} | D_{it}^{Red} = 0\right) = E\left(\ln\left(\frac{r_{it}^{Pot}}{r_{it^*}^{Pot}}\right)\right),\tag{7}$$

where E is the expectation operator, and  $r_{it^*}^{Pot}$  denotes, in a slight abuse of notation, the redevelopment potential of properties that is not currently optimal to redevelop. The coefficient  $\beta$  thus corresponds to the average (log of the) ratio of the current optimal redevelopment potential relative to the redevelopment potential of the buildings that are *not* purchased for redevelopment. Put differently, the investor's willingness to pay to acquire a property for immediate redevelopment depends not only on the property's redevelopment potential but also on the redevelopment potential of the other properties that might be optimal to redevelop in the future. The higher the redevelopment potential at a later date, the lower the investor's willingness to pay to acquire a property for immediate redevelopment.

### 3.2. Potential endogeneity issues and identification strategy

To consistently estimate the parameter  $\beta$  in (6) by OLS, the exogeneity assumption of the intention to redevelop dummy  $E[D_{it}^{Red}\epsilon_{it}|X_{it}] = 0$  must hold, where the vector  $X_{it}$  denotes the set of model-based controls. This hypothesis is likely violated in two main cases.

The first case is given by the bias arising from omitted variables. Equation (6) shows that

not controlling for the property net operating income  $(y_{it})$ , capital intensity  $(S_{it_0})$ , or age  $(t-t_0)$  leads to biased estimates of  $\beta$ , as these variables likely correlate with the intention to redevelop  $D^{Red}$ . This type of bias is a serious limitation in empirical studies that estimate hedonic equation (6) by OLS without controlling for these model-based variables due to data limitations. Omitted variable bias might also arise due to unobservables contained in the error term  $\epsilon_{it}$  that are not modeled in standard pricing models. As pointed out by Clapp and Salavei (2010), unobservables contained in the error term  $\epsilon_{it}$  of the hedonic pricing equation might capture buyers and sellers idiosyncratic characteristics. To the extent that these characteristics correlate with the real estate investor's intrinsic willingness to acquire a property for redevelopment, the coefficient  $\beta$  will be biased when estimated by OLS. Our empirical analysis partially addresses the omitted variable bias by including all the controls suggested by our theoretical framework, additional hedonic characteristics, and several buyers and sellers characteristics.

In the second case, the coefficient  $\beta$  is biased due to reverse causality, which occurs when the price  $P_{it}$  affects the investor's intention  $D_{it}^{Red}$  to acquire a real estate asset for redevelopment purposes. Reverse causality bias might arise because observed buy-to-redevelop strategies are decision outcome that depends on the capacity and willingness of investors to implement such strategies. Put differently,  $D_{it}^{Red}$  is not necessarily simply a variable that proxies the accounting relationship in (4). Rather, it results from the optimization of investment decisions by investors. As illustrated in Section 5.2, this is likely to happen due to the larger financial risk associated with redevelopment projects. We argue that the direction of reverse causality bias is negative, as higher prices decrease the probability of acquisition for redevelopment, implying that not taking this mechanism into account might lead to estimates of  $\beta$  that are too low.

To address the above endogeneity issues, we use the following three-step instrumental variable approach (3SLS) outlined in Wooldridge (2010). As pointed out by Wooldridge (2010), this procedure has the main advantage of producing more efficient causal estimates of  $\beta$  compared to a standard 2SLS procedure in which we instrument  $D_{it}^{Red}$ .<sup>15</sup> We proceed as

 $<sup>^{15}</sup>$ In the robustness Section 5.5, we verify this claim, thereby justifying the choice of the approach.

follows. Let us assume that we have a set of instruments  $Z_{it}$  for the intention to redevelop  $\hat{D}_{it}^{Red}$  in the hedonic equation (6). The selection of potential candidates is discussed in the next paragraph. First, we predict the probability  $\hat{D}_{it}^{Red}$  of purchasing a real estate asset for redevelopment using the following probit model for the determinants of redevelopment

1st stage 
$$Pr(D_{it}^{Red} = 1 | X_{it}, Z_{it}) = \Phi(\theta_0 + \theta_1 X_{it} + \theta_2 Z_{it}),$$
 (8)

where  $\Phi$  is the cumulative standard normal distribution function, and the vector  $Z_{it}$  contains the instrumental variables. Next, we estimate (6) by instrumenting  $D_{it}^{Red}$  with the predicted probabilities  $\hat{D}_{it}^{Red}$ . Specifically, the second stage of the 3SLS procedure is given by

2nd stage 
$$D_{it}^{Red} = \gamma_0 + \gamma_1 \hat{D}_{it}^{Red} + \gamma_2 X_{it} + \epsilon_{it}^*.$$
(9)

The variable  $\epsilon_{it}^*$  is the stochastic error term. The third step of the procedure is given by the equation

3d stage 
$$\ln P_{it} = c' + \beta \hat{D}_{it}^{Red} + \gamma' X_{it} + \epsilon'_{it}, \qquad (10)$$

where  $\hat{D}_{it}^{Red}$  are the predicted values from (9). For this procedure to provide unbiased estimates of  $\beta$ , the set of instruments contained in  $Z_{it}$  must be relevant to predict  $D_{it}^{Red}$ , exogenous to unobserved dynamics  $\epsilon'_{it}$ , and satisfy the exclusion restriction.

Our theoretical framework suggests two potential instruments that are relevant and satisfy the exclusion restriction conditional on the set of controls: The (the log of) net operating income and capital intensity gaps  $\frac{y_{it}^{*R}}{y_{is}}$  and  $\frac{S_{it}^{*R}}{S_{it'}}$ , respectively. These two variables enter the hedonic pricing equation (4) exclusively via the redevelopment potential  $r^{Pot}$  function. To the extent that they correlate with the observed intention to redevelop  $D_{it}^{Red}$ , these variables are good candidates for being relevant instruments satisfying the exclusion restriction. The question then arises of how to measure the highest and best use (HBU) quantities  $y_{it}^{*R}$  and  $S_{it}^{*R}$ . We argue that, under the assumption that developers always build to the HBU given existing local market conditions and constraints to development, these variables are given by the observed income and capital intensity of recently built nearby properties.<sup>16</sup>

Given the characterization of HBU variables, we claim that  $\frac{y_{it}^{*R}}{y_{is}}$  might not fulfil the exclusion restriction. This is because demand shocks to the market segment of newly built nearby properties – which affect the net operating income  $y_{it}^{*R}$  – ripple via equilibrium adjustments to the market of existing properties, thereby affecting  $y_{it}$ . In other words, the level of  $y_{it}^{*R}$  might affect the transaction price  $P_{it}$  via adjustments of  $y_{it}$ , thereby violating the exclusion restriction.<sup>17</sup> In our empirical analysis, we thus refrain from using  $\frac{y_{it}^{*R}}{y_{is}}$  as an instrument.

This violation of the exclusion restriction does not arise in the case of variables  $S_{it}^{*R}$  and  $S_{it}$ . The original capital investment at time  $t_0$ , which does not adjust to new market shocks without redevelopment, drives the cross-sectional variation in the capital intensity level  $S_{it}$ . Following this argument, we derive an alternative instrument that aims to capture the time-invariant component of  $\frac{y_{it}^{*R}}{y_{is}}$ . More precisely, we define this alternative instrument as the mismatch between the existing building usage – which we assume static if no redevelopment occurs – and the building usage of newly built nearby commercial properties.

The exogeneity of the two instruments hinges on the assumption that conditional on all the controls, 'historic' outcomes levels – such as capital intensity and building usage – are uncorrelated with unobserved contemporaneous dynamics contained in  $\epsilon_{it}$ .<sup>18</sup> This seems reasonable, as the average age of properties purchased with the intention to redevelop is about half a century. Thus a correlation between the instrumental variables and  $\epsilon_{it}$  is unlikely. This seems especially true given the extensive set of controls we use. We further support this claim in several ways. In Section 5, we perform an overidentification test by regressing the two instrumental variables directly on  $D_{it}^{Red}$  and do not find evidence of endogeneity issues. Additionally, in Section 5, we verify that our results remain stable when excluding 'younger' properties from those purchased for redevelopment, likely reinforcing our exogeneity claims.

<sup>&</sup>lt;sup>16</sup>Section 4.1 provides further details on how we operationalize HBU variables.

<sup>&</sup>lt;sup>17</sup>This violation can be formalized by extending our theoretical framework to include a spatial equilibrium condition for the supply and demand of real estate surface. If the market of new HBU properties is not perfectly separated from the one of 'old' properties, any demand shock to one market segment will propagate to the other segment, thereby creating a correlation between  $y_{it}^{*R}$  and  $y_{it}$ .

<sup>&</sup>lt;sup>18</sup>Relying on historical data to instrument contemporaneous variables is not new in the economic literature. See, for example, Ciccone and Hall (1996).

#### 4. Data and descriptive statistics

We use georeferenced transaction data on US commercial real estate properties from 2001 to 2018 provided by Real Capital Analytics (RCA). In our empirical analysis, we use the following groups of variables.

Model-based variables and hedonic characteristics The data set features all the main variables entering our theoretical framework, namely the property transaction price  $(P_{it})$ , the age of the building  $(t-t_0)$ , its net operating income  $(y_{it})^{19}$ , the capital intensity  $(S_{it})$ , and the size of the plot of land  $(L_{it})$  on which the building is located. We complement these variables with hedonic characteristics that might influence the transaction price. These characteristics include the type of commercial building (residential, industrial, office, or retail), a quality index based on the building's physical characteristics, and the number of real estate units in the building.

**Market potential** We also consider variables capturing the attractiveness of the local market in which the property is located, hereafter labeled 'market potential'. Specifically, we control for i) a walk-score index measuring the degree of access to the building without relying on the car or public transportation, ii) a dummy variable indicating whether street retail is possible, iii) a dummy indicating whether the building is subsidized, and iv) a dummy indicating whether the building is located in an opportunity zone.

Buyer and seller characteristics Buyer characteristics include our variable of interest, namely the investor's stated intention to acquire the real estate asset for immediate redevelopment  $(D_{it}^{Red})$ . To capture the idiosyncratic tastes of buyers and sellers, we control for i) the buyer/seller type of capitalization<sup>20</sup>, ii) the geographic scope of the buyer/seller (local, national, continental, and global), iii) whether the buyer is foreign (dummy), iv) the type of deal between buyer and seller (appraised, approximate, confirmed, private, street talk), and

<sup>&</sup>lt;sup>19</sup>The buildings' NOI is available in approximately 30 percent of the transactions. Appendix B describes how we impute such missing values for the remaining observations. Note that in Section 5, we perform several robustness checks to verify the sensitivity of our results to such imputation and find that our results remain stable.

<sup>&</sup>lt;sup>20</sup>Buyers and sellers are classified into about 20 types of capitalization. The most common categories are developers, equity funds, investment managers, REITs, and corporate investors.

v) whether the building owner resolved a situation of distress (dummy).

# 4.1. Measuring informational signals from peer investors

As described in Section 3, our identification strategy relies on two types of informational signals provided by peer investors. We define the first informational signal as the (log of the) ratio of capital intensities  $\frac{S_{it}^{*R}}{S_{it}}$ , which we label as the *capital intensity gap*. We observe the denominator of this ratio, which corresponds to the property's current floor to area ratio. We measure the numerator – i.e., the capital intensity of the plot of land to its HBU – as the weighted average of the capital intensity of *nearby recently built* properties,

$$S_{it}^{*R} \approx \frac{1}{\#\{jl \in I(it)\}} \sum_{jl \in I(it)} w_{jl} S_{jl},$$
(11)

where the set I(it) contains the ten geographically closest properties to building *i* that were built and transacted within five years from time t.<sup>21</sup> The weights  $w_{jl}$  are defined as the inverse of the normalized distance between properties  $jl \in I(it)$  and property it.<sup>22</sup> This measure is consistent with the view that investors attribute less importance to informational signals coming from more distant properties.<sup>23</sup> The definition of the set I(it) allows us to reach a sufficient sample size of properties proxying the HBU capital intensity while remaining relevant for the variable we want to instrument. Large values of the capital intensity gap instrument  $z_{it}^{Gap} = \ln(S_{it}^{*R}/S_{it})$  indicate a large gap between the capital intensity of the existing property and nearby recently built ones, as illustrated in Panel A of Figure 1. Higher values of  $z_{it}^{Gap}$  are thus expected to positively correlate with a higher likelihood of redevelopment.

The second informational signal is given by the index  $z_{it}^{Mism}$ , which captures the extent

<sup>&</sup>lt;sup>21</sup>We justify the choice of a five-year interval as follows. First, given the low-frequency nature of transactions in commercial real estate, investors likely gather information on investment decisions of peer investors not only in the same year in which they want to invest but also in the recent past. Second, the construction of commercial buildings may take several years. Therefore, at time t investors may be aware of informational signals that will appear in transaction data only several years later.

<sup>&</sup>lt;sup>22</sup>Formally,  $w_{jl} = \frac{\frac{1}{d_{jl}}}{\sum_{jl \in I(it)} \frac{1}{d_{jl}}}$ , such that the sum of all weights  $w_{jl}$  in a set I(it) equals 1.

 $<sup>^{23}</sup>$ Our results in Section 5.1 confirm this view.



Figure 1: Type of informational signals from peer investors

Panel A: Capital intensity gap

Panel B: Economic activity mismatch



to which the *type* of revenue-generating activity of a given commercial building (residential, industrial, office, or retail) *does not match* the one of *recently built nearby properties*. Specifically, we compute

$$z_{it}^{Mism} = \frac{\#\{Type_{jl} \neq Type_{it}, jl \in I(it)\}}{\#\{jl \in I(it)\}},$$
(12)

where the definition of the the I(it) is as before. A value of zero (one) indicates that all (none) of the nearby recently built properties are of the same type of the considered building. A higher index value thus implies a stronger building usage obsolescence (see Panel B of Figure 1) and should be associated with a higher probability of redevelopment.

	Mean	SD	10%	90%		
Panel A: Redevelopment properties ( 3,133 obs.)						
Price (1000 USD)	21,196	49,548	2,826	44,170		
Age (Years)	53	29	18	96		
NOI $(USD/m2)$	217	401	53	392		
FAR	1.953	3.243	0.224	5.094		
Land (m2)	21,519	54,095	523	55,078		
Capital intensity gap	2.551	2.229	0.547	5.829		
Economic activity mism.	0.705	0.251	0.300	1.000		
Property types	Residential	Industrial	Office	Retail		
	15.13~%	19.69~%	35.17%	30%		
Pe	anel B: Non-redeve	elopment properties (	80,477 obs.)			
Price (1000 USD)	15,679	47,269	2,550	32,695		
Age (Years)	37	28	6	85		
NOI $(USD/m2)$	152	159	47	282		
FAR	1.210	2.122	0.212	3.231		
Land (m2)	19,832	$35,\!525$	707	$52,\!609$		
Capital intensity gap	1.715	1.546	0.515	3.461		
Economic activity mism.	0.641	0.274	0.200	1.000		
Property types	Residential	Industrial	Office	Retail		
	38.95~%	17.33~%	21.15%	22.57%		

Table 1: Transactions of US commercial properties from 2001 to 2018

*Notes:* SD is the standard deviation, 10% is the 10<sup>th</sup> quantile and 90% is the 90<sup>th</sup> quantile. NOI is the Net Operating Income per surface unit of the property. FAR is the Floor Area Ratio, which corresponds to the total building surface divided by the land surface. See Section 4.1 for a definition of the capital intensity gap and economic activity mismatch instruments.

# 4.2. Descriptives

Table 1 summarizes the main model-based determinants of transaction prices for redevelopment properties (Panel A) and non-redevelopment properties (Panel B).<sup>24</sup> We also include summary statistics for our two instrumental variables (signals by peer investors).

Comparing Panel A and B of Table 1 reveals some differences between redevelopment properties and non-redevelopment properties. On average, the transaction price of redevelopment properties tends to be higher than that of the non-redevelopment properties, as they usually possess a higher capital intensity and generate a higher income per square

 $<sup>^{24}\</sup>rm{Due}$  to space constraints, we present only the main model-based variables. Descriptive statistics for the other controls are available in Appendix B

meter. Unsurprisingly, redevelopment properties are older than non-redevelopment ones. Interestingly, the land surface on which properties are located is similar for redevelopment and non-redevelopment properties. Finally, we observe that residential properties tend to be underrepresented among redevelopment properties, whereas the opposite is true for office and retail properties. These differences, however, are statistically insignificant due to large sample variances. The similarity in the distribution of model-based variables is further confirmed when considering their distribution's 1<sup>st</sup> and 9<sup>th</sup> deciles, which are similar between redevelopment and non-redevelopment properties.

The high standard deviation of the observed variables is due, in part, to the fact that transacted commercial properties are scattered across the US territory, implying a great dispersion in the value of market fundamentals. However, a clearer pattern emerges when zooming in at a more local level. Figure 2 illustrates transaction patterns of commercial properties in the case of three counties (New York, Kings, and Queens) belonging to the New York metropolitan area. We focus on the New York metropolitan area because it is a worldwide renowned investment hub targeted by commercial real estate investors. We observe similar patterns in other metropolitan areas.

As it can be seen, institutional investors predominantly decide to invest close to CBDs, such as Manhattan. This is even more evident in the case of investments carried out for redevelopment purposes. The reasons for this spatial concentration are multi-faceted and depend, of course, on many local market fundamentals. Higher transaction prices, NOI, and capital intensity of redevelopment properties thus, arise because redevelopment properties are usually traded closer to the central business district of the metropolitan area than nonredevelopment properties. This centrality also implies that redevelopment properties are older, as central areas are historically developed first to accommodate stronger demand pressures.

Table 1 also hints at differences in informational signals between redevelopment and non-redevelopment properties. On average, properties purchased for redevelopment tend to display a larger capital intensity gap and a greater economic activity mismatch. Overall, this fact provides stylized evidence that these two informational signals might predict whether

Figure 2: Spatial distribution of commercial real estate transactions - 2001-2018



*Notes*: The maps show part of the New York metropolitan area. The left panel provides location labels and county borders (in blue) for reference purposes. Green dots in the right panel represent redevelopment properties, whereas red dots represent non-redevelopment properties.

investors acquire property for redevelopment.

To further deepen our investigation of local spatial dynamics, Figure 3 illustrates the spatial distribution of the two types of informational signals in the case of the New York metropolitan area. Specifically, Panel A and B of Figure 3 show the quintile distribution of the capital intensity gap and economic activity mismatch, respectively. Zooming in at a more local level provides a few additional insights.

There is a good overlap with redevelopment decisions depicted in Figure 2 and upper quintile values of capital intensity gap and economic activity mismatch. Places where *both* informational signals tend to have values in the upper quintiles, such as Manhattan, the west area of Queens, and the northern region of Kings, seem to match particularly well with the location of investments for redevelopment purposes. Interestingly, in some other areas, the two signals seem to act in a complementary way. For example, the Brooklyn area is not characterized by a high economic activity mismatch, whereas the capital intensity gap displays values in the upper quintile range. Conversely, redevelopment decisions to the immediate west of the Oakland Gardens are more consistent with an economic activity mismatch than a capital intensity gap. These two facts suggest that i) each signal might be





*Notes*: The maps show part of the New York metropolitan area. The left panel shows the quintile distribution of the capital intensity gap. The right panel shows the quintile distribution of economic activity mismatch.

a good predictor of redevelopment decisions, and ii) it might be relevant to consider the two signals jointly.

# 5. Results

This section presents our empirical results. We start by analyzing the extent to which informational signals from peer investors trigger buy-to-redevelop investment strategies. Furthermore, we provide novel insights into the spatial relationship between the geographic proximity of informational signals and investors' redevelopment decisions. Next, we provide evidence on the importance of reverse causality when estimating real option values. Specifically, we illustrate that buy-to-redevelop strategies are associated with higher investment risk, which in turn might decrease the investors' willingness to pay to acquire more expensive properties for redevelopment purposes. We then estimate the intrinsic value that investors attach to redevelopment, investigating whether differences exist across/within metropolitan areas and over time. We conclude by performing several robustness checks for our main estimates.

# 5.1. Relevance of informational signals from peer investors

We quantify the link between informational signals from peer investors – as given by the capital intensity gap and economic activity mismatch – and the likelihood that investors purchase a property for subsequent redevelopment. This step of the empirical analysis rep-

Panel A: Depend	lent variable: ]	Redevelopment o	lummy $(D^{Red})$ -	1st stage estim	ates
	(1)	(2)	(3)	(4)	(5)
Informational signals					
Capital intensity gap	$0.273^{***}$	$0.210^{***}$	$0.210^{***}$		$0.205^{***}$
	(0.025)	(0.024)	(0.025)		(0.025)
Economic activity mism.	0.284***	$0.247^{***}$	. ,	$0.240^{***}$	0.214***
	(0.066)	(0.072)		(0.075)	(0.072)
Model controls					
Age	$0.113^{***}$	$0.098^{***}$	$0.096^{***}$	$0.104^{***}$	$0.095^{***}$
	(0.010)	(0.009)	(0.009)	(0.010)	(0.009)
Log-NOI	$0.041^{*}$	0.036	0.025	$0.044^{*}$	0.029
	(0.022)	(0.024)	(0.024)	(0.025)	(0.023)
Log-FAR	$0.338^{***}$	$0.268^{***}$	$0.251^{**}$	0.066	$0.255^{**}$
	(0.099)	(0.100)	(0.104)	(0.096)	(0.101)
Log-Land	$0.254^{***}$	$0.350^{***}$	$0.318^{***}$	$0.266^{***}$	$0.320^{***}$
	(0.097)	(0.097)	(0.101)	(0.098)	(0.098)
Year FE	Yes	Yes	Yes	Yes	Yes
County FE	Yes	Yes	Yes	Yes	Yes
Hedonic char.	Yes	Yes	Yes	Yes	Yes
Market potential	No	Yes	Yes	Yes	Yes
Buyer/seller char.	No	No	Yes	Yes	Yes
Observations	$83,\!610$	83,610	$83,\!610$	83,610	$83,\!610$
AIC	$23,\!195$	22,862	$22,\!125$	22,277	22,094
Pan	el B: Average	Marginal Effect	of informational	signals	
Capital intensity gap	0.020***	0.015***	0.014***		0.014***
_	(0.002)	(0.002)	(0.002)		(0.002)
Economic activity mism.	0.020***	$0.018^{***}$		$0.016^{***}$	$0.015^{***}$
	(0.005)	(0.005)		(0.005)	(0.005)

Table 2: Determinants of the investors' intent to redevelop

Notes: Clustered standard errors at the county level in parentheses \*p < 0.10, \*\*p < 0.05, \*\*\*p < 0.01. Estimation is carried out using a probit model. The period of analysis is 2001-2018. A constant term is included in all specifications. Age is measured in decades. NOI is the Net Operating Income per surface unit of the property. FAR is the Floor Area Ratio, which corresponds to the total building surface divided by the land surface. See Section 4 for the list of variables included as other hedonic characteristics, market potential, and buyer/seller characteristics. See Section 4.1 for a definition of capital intensity gap and economic activity mismatch.

resents the 1st stage of the 3SLS procedure outlined in Section 5.3. Therefore, the focus here is more on the predictive power of informational signals rather than on endogeneity issues related to the valuation of buy-to-redevelop investment strategies.

Table 2 illustrates the estimation results for the determinants of redevelopment formulated in the probit regression model (8). As one of the main goals is to gain insights into the





*Notes*: Standard deviations of predicted probabilities are computed using the delta method. The period of analysis is 2001-2018. The informational signals' range of values corresponds to the one observed in the regression sample sample. See Section 4.1 for a formal definition of capital intensity gap and economic activity mismatch.

determinants behind the computation of the predicted probabilities  $\hat{D}^{Red}$  used to instrument the intent to redevelop  $D^{Red}$ , we include the same set of variables that we use to estimate the intrinsic value of the option to redevelop. In particular, the determinants of buy-to-redevelop investment strategies are divided into informational signals and model controls suggested by the valuation framework.

Columns 1 to 5 in Panel A of Table 2 show the informational signals estimated coefficients when progressively controlling for market potential and buyer/seller characteristics, while Panel B shows the corresponding Average Marginal Effect (AME) for the two types of informational signals. To rule out confounding factors stemming from differences in building quality, macroeconomic dynamics, and time-invariant spatial differences between real estate markets, we always control for a property's hedonic characteristics, as well as transaction year and county fixed effects.

Panel A of Table 2 shows that a stronger capital intensity gap and a higher economic activity mismatch are associated with a higher likelihood of investing in the property for redevelopment. The estimated coefficients of the two informational signals remain stable across specifications and are highly significant. When we use the two informational signals individually and include the full set of controls (Columns 3 and 4 of Table 2), the magnitude of their coefficients is very similar and not statistically different from those obtained when using the two signals simultaneously (Column 5 of Table 2). This invariance of the coefficients confirms the stylized fact illustrated in Figure 3 that capital intensity gaps and economic activity mismatch are strong *orthogonal* predictors of redevelopment investment strategies.

In line with the existing literature (Clapp and Salavei, 2010; Clapp et al., 2012), the age coefficient is positive, with older buildings having a higher probability of being purchased for redevelopment. The estimated age coefficient is stable across specifications and statistically significant. Interestingly, the magnitude of the coefficients of the two informational signals exceeds the one of building age (measured in decades), suggesting that these variables might be at least as influential for redevelopment decisions as building age for common in-sample values. To verify this proposition, we next investigate AMEs.

The capital intensity gap AME – which, as reported in Column 5 of Table 2, equals 1.4 percentage points – is very close to the one for the type of economic activity mismatch. To better assess the magnitude of each informational signal on the investors' intent to redevelop, in Figure 4, we plot the predicted probability of redevelopment  $(P(D^{Red}) = 1)$  against the values taken by the signals  $z^{Gap}$  and  $z^{Mism}$  in the regression sample. As can be seen, higher values of both signals unequivocally are associated with higher probabilities of buy-to-redevelop investment strategies. In the case of the signal  $z^{Gap}$ , a given building that is not subject to capital intensity gap  $(z^{Gap} = \ln 1 = 0)$  has, ceteris paribus, approximately a three percent probability of redevelopment. If the same building were located in a market where HBU properties have a capital intensity that is, on average, about 12 times bigger than the one of the observed building  $(z^S = \ln 12 \approx 2.5)$ , its probability of redevelopment would go up to almost eight percent. In other words, the probability of investing in the property for redevelopment increases by 166% in relative terms.<sup>25</sup> A building for which investors' decisions do not signal an economic activity mismatch  $(z^{Type} = 0)$  has, ceteris paribus, a

<sup>&</sup>lt;sup>25</sup>Despite being large, a capital intensity ratio equal to 12 is not unrealistic. For example, if the existing property has a FAR=1 – which might be the case for several low-rise buildings – and HBU properties have a FAR=12 – which is common in mid and high-rise buildings – we obtain such a capital intensity ratio.



Figure 5: Capital depreciation and investors' intent to redevelop

*Notes*: Standard deviations of predicted probabilities are computed using the delta method. The period of analysis is 2001-2018. The building age range of values corresponds to the one observed in the regression sample sample.

probability of redevelopment of about 2.8 percent. If the same building were located in a market where properties are all built for a different type of economic activity ( $z^{Type} = 1$ ), its probability of redevelopment would increase approximately by 4.2 percent, implying a relative probability increase of 50%. Therefore, despite the AMEs of the two informational signals being both significant and of similar magnitude, the capital intensity gap signal plays a bigger role than the type of economic activity mismatch in leading investors to purchase a property for redevelopment.

A comparison with the predicted probability of redevelopment according to building age illustrated in Figure 5 reveals that, in absolute terms, the combined effect of both informational signals might spur buy-to-redevelop investment strategies at least as much as capital depreciation. Interestingly, both the capital intensity gap and capital depreciation display a convex relationship with the likelihood of redevelopment.





*Notes*: Distance-specific coefficients are estimated using equation (13). Shaded areas correspond to 90% confidence intervals computed using clustered standard errors at the county level. Distance-specific coefficients are associated to the corresponding distance interval centroid. The period of analysis is 2001-2018.

These results provide empirical evidence for the theoretical findings by Grenadier (1996), Grenadier (1999), Grenadier (2002), and Grenadier and Malenko (2011), showing not only that localized informational signals revealed by investment decisions from peers indeed act as an information externality but also that their effect on investors' decisions is large in magnitude.

A legitimate question is whether the relevance of informational signals is purely local in nature. Specifically, the previous results have been derived by computing signals using geographically close investment decisions by peers. Are informational signals from peers irrelevant when too distant from a given location? This question cannot be answered based on theoretical considerations and requires an empirical analysis. We thus estimate the relationship between the probability of buy-to-redevelop investment strategies when informational signals are measured at different distances from a given property. Specifically, we estimate the following alternative specification of the probit model (8)

$$Pr(D_{it}^{Red} = 1 | X_{it}, Z_{it}) = \Phi\left(\theta_0 + \theta_1 X_{it} + \sum_k \beta^{[d_k, d_{k+1}]} Z_{it}^{[d_k, d_{k+1}]}\right),$$
(13)

where  $Z_{it}^{[d_k,d_{k+1}]}$  denotes the average value of a either the capital intensity gap ratio or index of economic activity mismatch in the distance interval  $[d_k, d_{k+1}]$  from property *i* transacted at time *t*. The other variables are defined as before. The coefficients  $\beta^{[d_k,d_{k+1}]}$ , which correspond to the influence of an information signal at a given distance interval from a transacted property, are the parameters of interest.

Figure 6 plots the estimated coefficients  $\beta^{[d_k,d_{k+1}]}$  together with their 90% confidence intervals against the distance intervals  $[d_k, d_{k+1}]$ , where  $[d_k, d_{k+1}] = [k \cdot 5 \text{km}, (k+1) \cdot 5 \text{km}]$ ,  $k = 0, ..., 7.^{26}$  As it can be seen, the positive value of the coefficients of both information signals tends to decay with distance, turning negative for longer distances. We observe several differences in the behavior of the two signals.

The effect of the capital intensity gap signal on buy-to-redevelop investment decisions is positive and strong for small ( $\leq 5$ km) distances close to a given property. The magnitude of the effect sharply decreases with distance and is close to zero and statistically insignificant over medium distances (5km - 20km). The effect then turns negative and becomes statistically significant again for long distances ( $\geq 25$ km). The effect of informational externalities provided by the economic activity mismatch is positive but more stable for short and medium distances (0km - 20km) and only starts to decrease – becoming negative – for longer distances ( $\geq 25$ km).

These results suggest that informational externalities do not necessarily need to be localized in the proximity of a given property to be considered informative by investors. On the contrary, the negative effect of capital intensity gap and type of economic activity for larger distances likely signals to investors a spatial displacement of market activity toward more distant areas, discouraging them from purchasing a property for redevelopment. The fact

<sup>&</sup>lt;sup>26</sup> Note that the interval width of 5km and the maximal distance from a given transaction (40km) are chosen to achieve a balance between the spatial scale of the analysis and statistical significance. Overall, estimated distance-specific coefficients lose statistical significance with respect to those estimated using  $z^{Gap}$ and  $z^{Mism}$  without distinguishing for distance. This is because breaking down informational signals according to distance is statistically demanding along several dimensions. First, the sample size is about 10% smaller, as we do not observe an information signal in the defined distance intervals for all transacted properties. Second, the fact that we aggregate information signals within a distance interval reduces the signal variance in the regression sample. Third, the values of the informational signals according to different distances tend to be positively correlated with each other, thereby inflating standard errors.

that investors pay attention to more distance information signals – and not only to localized ones – seems reasonable given that we investigate the behavior of institutional investors, who typically consider investment opportunities over large geographies.

# 5.2. Investing to redevelop, leverage, and risk

When empirically estimating the intrinsic value of real options, an important aspect is the risk associated with such investment decisions. Failing to do so ignores potential endogeneity issues arising from the reverse causality between an asset market value and the likelihood of investing in the asset to exercise a real option. All else equal, if investing in a property to drastically modify its characteristics is riskier than investing in the property without further modifying its current structure, investors might be reluctant to acquire pricier properties. More formally, the observed redevelopment dummy  $D_{it}^{Red}$  in (6) might be negatively related to the transaction  $P_{it}$ , which would bias the estimation of  $\beta$  downward. This section provides evidence that such reverse causation is likely to occur.

Why are 'buy-to-redevelop' investment strategies riskier than 'leave-as-is' ones? We argue that this is due to the relationship between redevelopment and financial leverage. Conditional on their values, properties purchased for redevelopment tend to be more leveraged, amplifying downside risk. Construction loans – which in redevelopment projects are subscribed to finance the demolition of the old building and the construction of the new property – do not cover land acquisition costs. Ceteris paribus, the average LTV of a redevelopment should thus be about 20% higher to cover land acquisition costs, as explained in Bokhari and Geltner (2018).

Redevelopments are also riskier because demolition and construction costs are contractually fixed upfront, and cash flows generated by the new development are comparatively more uncertain. The time interval between the start of the redevelopment project and the date from which the project starts to generate a stable flow of revenue can span up to 5 years, depending on the size and complexity of the project (Geltner et al., 2014). Given this higher risk, financial institutions tend to be more cautious in financing redevelopment projects, spreading the loan over several periods and shortening the loan duration. This shorter loan

	(1)	(2)	(3)
	Log loan amount	Log loan LTV	Log loan termination
Redevelopment $(D^{Red})$	$0.269^{***}$	$0.269^{***}$	-0.467***
	(0.014)	(0.013)	(0.038)
Age	$0.005^{***}$	-0.003***	-0.021***
	(0.001)	(0.001)	(0.003)
Log-NOI	$0.486^{***}$	-0.011***	-0.006
	(0.004)	(0.004)	(0.010)
Log-FAR	$0.849^{***}$	$0.007^{**}$	-0.077***
	(0.004)	(0.003)	(0.007)
Log-land area	$0.873^{***}$	0.030***	-0.074***
	(0.003)	(0.003)	(0.006)
Year FE	Yes	Yes	Yes
County FE	Yes	Yes	Yes
Hedonic char.	Yes	Yes	Yes
Market potential	Yes	Yes	Yes
Buyer/seller char.	Yes	Yes	Yes
Observations	52,299	24,229	17,558

 Table 3: Difference in loan characteristics of redevelopment projects

Notes: Clustered standard errors at the county level in parentheses \*p < 0.10, \*\*p < 0.05, \*\*\*p < 0.01. The period of analysis is 2001-2018. A constant term is included in all specifications. Loan amount is measured in million dollars. Loan termination is measured in months. Age is measured in decades. NOI is the Net Operating Income per surface unit of the property. FAR is the Floor Area Ratio, which corresponds to the total building surface divided by the land surface. See Section 4 for the list of variables included as other hedonic characteristics, market potential, and buyer/seller characteristics.

duration allows financial institutions to verify that specific criteria related to the different phases of the redevelopment project – such as demolition, foundational work, etc. – are met before proceeding to provide the next part of the loan. Importantly, the construction loan has to be paid off in full before the property is put on sale or a standard investment loan is entered.

To provide empirical evidence supporting the above stylized facts documented in the literature, we investigate the link between redevelopment investment decisions and three loan characteristics discussed above, namely loan amount, LTV, and loan duration.<sup>27</sup> Table 3 shows the results when we include the full set of controls used in Columns 3-5 of Table 2.

<sup>&</sup>lt;sup>27</sup>To this end, we merge data on loan characteristics provided by RCA with transaction data on commercial properties used in our main regression sample. Because information on loan characteristics is available only for a smaller sample of properties, the sample size is reduced.

The empirical findings support all three stylized facts discussed above. Specifically, we find that investors that purchase a commercial property for redevelopment i) tend to borrow a larger amount of capital (Column 1), ii) have a capital stack that is about 27% more leveraged (Column 2), and subscribe to loans whose duration is about half as short as non-redevelopment projects (Column 3). Given the higher leverage and corresponding risk amplification, it thus seems plausible to assume that investors are more reluctant to invest in pricier properties for redevelopment purposes.

#### 5.3. The value of informational signals via redevelopment options

We now turn to the estimation of the intrinsic value of purchasing a property for redevelopment The baseline specification is the one suggested by the hedonic equation (6), to which we progressively add market potential controls and buyer/ seller characteristics.

To assess the importance of reverse causality bias, in Column 1 of Table 4 (Panel A), we report an OLS estimate of  $\beta$ . We find that the OLS estimate of the redevelopment intrinsic option value is extremely close to zero in magnitude and statistically insignificant. As discussed in Section 5.2, this small magnitude is likely due to an endogeneity bias arising from reverse causality. In Columns 2 to 4 of Table 4 (Panel A), we thus report  $3^{rd}$  stage estimates of  $\beta$  obtained when estimating equation (10) according to the 3SLS procedure described in Section 3.2. Panel B of Table 4 shows the corresponding second-stage results when estimating equation (9).<sup>28</sup>

Third-stage estimates show a positive and statistically significant value for the intrinsic redevelopment option value. The option values reported in Columns 2 to 4 in Panel A of Table 4 are relatively stable in magnitude across specifications and always about 1.6 standard deviations from each other. This stability adds further credibility to our causal interpretation of the option value associated with redevelopment. Our most conservative estimate, which we obtain when using the full set of controls in Column 4, indicates a redevelopment option value of approximately 30%. Parameter estimates of the model-based controls also have the

<sup>&</sup>lt;sup>28</sup>First-stage results of specifications reported in Columns 2, 3, and 4 of Table 4 are illustrated in Columns 1, 2, and 5 of Table 2, respectively.

	Panel A: Dependent variable: log-price			
	(1)	(2)	(3)	(4)
	OLS		3d stage estimates	
Redevelopment $(D^{Red})$	-0.005	$0.507^{***}$	$0.374^{**}$	$0.308^{***}$
	(0.025)	(0.176)	(0.160)	(0.115)
Age	-0.002	-0.008***	-0.008***	-0.007***
	(0.002)	(0.003)	(0.003)	(0.002)
Log-NOI	$0.167^{***}$	$0.164^{***}$	$0.132^{***}$	$0.133^{***}$
	(0.009)	(0.009)	(0.007)	(0.007)
Log-FAR	$0.086^{**}$	$0.079^{*}$	$0.080^{**}$	$0.093^{**}$
	(0.044)	(0.044)	(0.038)	(0.037)
Log-land area	0.065	0.056	$0.069^{*}$	$0.087^{**}$
	(0.042)	(0.042)	(0.038)	(0.037)
Kleibergen-Paap F	-	316.37	418.05	301.23
Panel B: De	pendent variable:	Redevelopment dum	$my - 2^{nd}$ stage estin	nates
Predicted redev. pot.		1.101***	1.215***	1.171***
Ĩ		(0.062)	(0.059)	(0.067)
Year FE	Yes	Yes	Yes	Yes
County FE	Yes	Yes	Yes	Yes
Hedonic char.	Yes	Yes	Yes	Yes
Market potential	No	No	Yes	Yes
Buyer/seller char.	No	No	No	Yes
Observations	83,610	$83,\!610$	83,610	83,610

Table 4: Intrinsic redevelopment option value

Notes: Clustered standard errors at the county level in parentheses \*p < 0.10, \*\*p < 0.05, \*\*\*p < 0.01. The period of analysis is 2001-2018. A constant term is included in all specifications. Age is measured in decades. NOI is the Net Operating Income per surface unit of the property. FAR is the Floor Area Ratio, which corresponds to the total building surface divided by the land surface. See Section 4 for the list of variables included as other hedonic characteristics, market potential, and buyer/seller characteristics. See Section 4.1 for a definition of capital intensity gap and economic activity mismatch.

expected sign, and their magnitude hardly changes across specifications. As predicted by the theoretical framework, building age has a negative impact on the transaction price, whereas it was associated with a positive intention to redevelop. In contrast, NOI, FAR, and land area all have the expected positive impact on the transaction price.

Our results show that investors are willing, ceteris paribus, to pay a 30% higher price for buildings that they deem worthy of redevelopment in the near future, according to the informational signals provided by peer investors. According to second-stage results reported in Panel B of Table 4, the redevelopment potential – denoted by  $\hat{D}^{Red}$  in (9) – is positively



Figure 7: Redevelopment Option Value in US major urban areas

*Notes*: US urban areas are defined according to RCA definition of metropolitan areas. Major urban areas consist in urban areas in which we observe at least 1'000 transactions of commercial properties over the period of our analysis (2001-2018).

and significantly related to the intention to redevelop redevelopment  $D^{Red}$ . This strong relationship is reflected in extremely high Kleibergen-Paap statistics reported in Panel A of Table 4, which are well above the conventional rule-of-thumb threshold of 10 used in standard 2SLS procedures.

# 5.4. The value of informational signals over time and across space

In the previous section, we estimate the average value of informational signals that affect a property value via the redevelopment option attached to it. This value represents the option value that an investor attributes to a property when he deems that it's optimal to invest in it to exercise the option to redevelop immediately. As explained in Section 3, however, properties *not* purchased for redevelopment also possess an option value. Simply it has not reached its optimal value yet.<sup>29</sup> The transaction price differential due to the intrinsic value to redevelop thus arises from the difference in redevelopment potential  $r^{Pot}$  between properties

<sup>&</sup>lt;sup>29</sup>Even recently-built properties might have some slight redevelopment potential in the context of quickly changing market fundamentals or unanticipated changes in zoning regulations. Still, such changes are usually not strong enough to justify their redevelopment in the near future.



Figure 8: Redevelopment option value as share of transaction price - NY metro area

Notes: The figure shows part of the NY metropolitan area. The period of analysis is 2001-2018.

purchased for immediate redevelopment and those not.

An interesting question is to quantify the average redevelopment potential value associated with information signals across *all* properties, not just those purchased for redevelopment. This allows us to determine, for example, how observed information signals affect aggregate market price dynamics in specific time periods and/or across different markets.

We proceed as follows. According to the 3<sup>rd</sup> stage equation (10), an unbiased price prediction  $\hat{P}_{it}$  of  $P_{it}$  is given by

$$\hat{P}_{it} = \exp\left(E(\ln P_{it}|, X_{it}) + \frac{1}{2}\hat{\sigma}^2\right)\exp(\hat{\beta}\hat{D}_{it}^{Red}) = \hat{P}_{it}^N \exp(\hat{\beta}\hat{D}_{it}^{Red}),\tag{14}$$

where  $\hat{P}_{it}^N$  is the predicted property value when the property is never redeveloped. The term  $\frac{1}{2}\hat{\sigma}^2$  is a standard adjustment component, which depends on the estimated error term's variance  $\hat{\sigma}^2$ , used to obtain unbiased predictions of  $\hat{P}_{it}^N$ . We can re-write the estimated price as  $\hat{P}_{it} = \hat{P}_{it}^N(1+s_{it}) = \hat{P}_{it}^N + \hat{P}_{it}^N s_{it}$ , where  $s_{it} = \exp(\hat{\beta}\hat{D}_{it}^{Red}) - 1$ . The term  $\hat{P}_{it}^N s_{it}$  represents

the component of the property value that arises from the the redevelopment option, expressed as a shifter of the property value if it were never redeveloped.<sup>30</sup>

We use the above decomposition of the predicted price to compute the average predicted option value over specific sub-samples, i.e., we average  $\hat{P}_{it}^N s_{it}$  over observations satisfying a given sample restriction. Panels A and B of Figure 7 show the average yearly option value (in USD) in US major urban areas and the average option value across such major US urban areas, respectively. As it can be seen, some notable patterns emerge. Panel A shows that the average option value displays strong cyclicality, with an apparent dip of the value to redevelop in the aftermath of the Great Financial Crisis and a subsequent rebound in 2011. Interestingly, from 2016 onward, the average real option value started declining again in major urban areas, with superstar areas such as New York and Boston displaying much larger value than comparatively less attractive areas such as Tampa or Dallas.

To investigate how informational signals build up in transaction prices via redevelopment option value at a finer scale level, in Figure 8 we illustrate the option value as a share of the transaction price – i.e.,  $\hat{P}_{it}^N s_{it}/P_{it}$  – for small contiguous neighborhoods in the NY metropolitan area. In general, the average option value as a share of the transaction price is below the estimated intrinsic value share of 30.8% of our baseline specification, as those properties for which redevelopment potential has not reached its maximum value yet are also included in the sample. Figure 8 shows considerable heterogeneity in average option value share across neighbors. Consistent with Figure 2, neighbors with strong redevelopment activity have higher relative values. This suggests that structural valuation models that impose the same parameters' values over large geographic areas – thus usually resulting in homogeneous option values – might strongly limit our understanding of option value dynamics across local markets.

Panel A: 2nd stage – Dependent variable: log-price							
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Redevelopment	$0.365^{***}$	$0.253^{**}$	$0.261^{**}$	$0.357^{***}$	$0.295^{***}$	$0.266^{**}$	0.317
	(0.116)	(0.118)	(0.115)	(0.123)	(0.112)	(0.116)	(0.418)
Age	-0.007***	-0.029**	-0.007***	$-0.012^{***}$	-0.006***	-0.006***	-0.007
	(0.002)	(0.014)	(0.002)	(0.003)	(0.002)	(0.002)	(0.005)
Log-NOI	$0.128^{***}$	$0.127^{***}$	$0.129^{***}$		$0.138^{***}$	$0.132^{***}$	$0.133^{***}$
	(0.007)	(0.007)	(0.007)		(0.007)	(0.007)	(0.007)
Log-FAR	$0.076^{*}$	$0.093^{***}$	$0.095^{**}$	0.032	$0.092^{**}$	$0.094^{**}$	$0.093^{**}$
	(0.039)	(0.036)	(0.037)	(0.038)	(0.037)	(0.038)	(0.038)
Log-land area	$0.064^{*}$	$0.090^{***}$	$0.097^{***}$	0.016	$0.086^{**}$	$0.085^{**}$	$0.086^{**}$
	(0.036)	(0.035)	(0.037)	(0.038)	(0.036)	(0.037)	(0.039)
Kleibergen-Paap F	349.42	364.85	260.32	307.14	370.98	352.86	17.39
P	anel B: 1st s	stage – Dep	endent varial	ole: Redevel	opment dum	my	
Redevelopment pot.	1.111	*** 1.174	*** 1.127**	* 1.173***	* 1.167***	1.182***	
	(0.05)	9) (0.06	(0.070)	) (0.067)	(0.061)	(0.063)	
Capital intensity gap	1						$0.019^{***}$
							(0.003)
Economic activity m	ısm.						$0.025^{***}$
							(0.008)
Year FE	Yes	s Yes	Yes	Yes	Yes	Yes	Yes
County FE	Yes	s Yes	Yes	Yes	Yes	Yes	Yes
Hedonic char.	Yes	s Yes	Yes	Yes	Yes	Yes	Yes
Market potential	Yes	s Yes	Yes	Yes	Yes	Yes	Yes
Buyer/seller char.	Yes	s Yes	Yes	Yes	Yes	Yes	Yes
Observations	72,22	26 83,61	10 83,610	83,610	$81,\!366$	$81,\!928$	$83,\!610$

Table 5: Robustness: Intrinsic redevelopment option value

Notes: Clustered standard errors at the county level in parentheses \*p < 0.10, \*\*p < 0.05, \*\*\*p < 0.01. The period of analysis is 2001-2018. A constant term is included in all specifications. Age is measured in decades. NOI is the Net Operating Income per surface unit of the property. FAR is the Floor Area Ratio, which corresponds to the total building surface divided by the land surface. See Section 4 for the list of variables included as other hedonic characteristics, market potential, and buyer/seller characteristics. See Section 4.1 for a definition of capital intensity gap and economic activity mismatch.

# 5.5. Robustness checks

We perform several robustness checks to verify the sensitivity of our redevelopment option value estimates. For space reasons, we only report robustness checks for our most conservative estimate reported in Column 4 (full set of controls) of Table 4. Table 5 summarizes these results.

 $<sup>^{30}\</sup>mathrm{See}$  Section Appendix C for further details on the estimation procedure.

**County-level time trends** To address potential endogeneity issues arising from unobserved time trend differentials across local markets, we check the robustness of our results when partialling out county fixed effects interacted with year fixed effects. In particular, these interaction terms address omitted variable concerns in equation (6) regarding the investors' expectations and risk perceptions of local real estate markets, as these latter are unlikely to vary significantly within a given county in a given year. Estimates for the redevelopment option value (Column 1) are stable to the inclusion of county time trend differentials.<sup>31</sup>

Non-linear depreciation scheme In our main log-linear specifications, we control for building age linearly. However, a common approach in the hedonic literature is to control for age polynomials to capture a wider spectrum of nonlinearities in the depreciation of invested capital.<sup>32</sup> To test the impact of the linear depreciation assumption on our option value estimates, in equation (6) we generalize the parametrization of the depreciation rate to a second-degree polynomial in the building age, i.e.,  $\rho = \rho_1 + \rho_2(t - t') + \rho_3(t - t')^2$ . As it can be seen in Column 2, the estimated option value, although of a slightly lower magnitude, remains essentially the same.

**Impact of imputation** As mentioned in Section 4, we impute missing NOI values by using those of the closest properties in a given period. We check the robustness of our main results to this imputation in two ways. In the first approach (Column 3), we control for the (log of the) average distance of the nearby buildings used to impute the NOI in a given period. The reasoning is that we want to control for a measure capturing the reliability of the imputation technique. In the second approach (Column 4), we do *not* control for the imputed NOI in our main specifications and check whether this omission is important, given all other controls we use. The estimated option values remain stable for both approaches.

**Market segmentation** In Section 3, we argue against using the (log of the) NOI gap  $y_{it}^{*R}/y_{it'}$  between HBU properties and previously built ones to instrument  $D_{it}^{Red}$ , thereby excluding such a variable from our regressions. We argue that *conditional on the other* 

 $<sup>^{31}{\</sup>rm Note}$  that specific county-year fixed effects are not included whenever such a combination perfectly predicts redevelopment decisions.

<sup>&</sup>lt;sup>32</sup>See, for example, Clapp and Salavei (2010) and Clapp et al. (2012).

model controls, such a variable captures the extent to which the market of HBU and existing commercial properties is segmented. If there is no segmentation, the equilibrium NOI per capacity unit should be the same across all properties, implying  $y_{it}^{*R}/y_{it'} = 1$ . An open question is whether this measure of market segmentation – which might be contained in the error term of equation (6) – correlates with the two instruments we use to derive our main results, thus biasing our option value estimates. As it can be seen in Column 5, this is not the case.

**Positive externalities** In our empirical approach, we assume that investors consider information signals by peer investors valuable only via the real option attached to the asset. This assumption is violated if recent nearby development exerts positive externalities on the building's value. Thus, to eliminate the possible positive externalities on the building's value, we drop all recent developments within 1000 meters of a redevelopment. As shown in Column 6, the estimated option value is robust to this change.

Classic 2SLS estimates We investigate how 3SLS estimates compare to classic 2SLS estimates, where the two instruments  $z^{Gap}$  and  $z^{Mism}$  are directly regressed on  $D^{Red}$  in the first stage. Additionally, we investigate endogeneity issues by performing an overidentification test when the two instruments are used simultaneously in the 2SLS estimation procedure. As shown in Column 7, the estimated coefficient is extremely close to our baseline estimate but considerably less precise. Indeed, the Kleibergen-Paap F statistic is considerably lower than those obtained using a 3SLS approach. The Stock-Yogo critical values suggest that the two instruments might be weak, thereby supporting the usage of the 3SLS estimation procedure. As pointed out by Wooldridge (2010), the 3SLS procedure improves the predictive power and efficiency of the instruments. Finally, we note that the overidentification test does not highlight significant endogeneity issues when the two instruments are used simultaneously, adding further evidence supporting the exogeneity of the instruments.

# 6. Conclusion

We quantify the extent to which two tangible information signals arising from investment decisions of commercial real estate investors – namely, the capital intensity gap and eco-

nomic activity mismatch between existing and recently built nearby properties – represent a valuable information externality to other peer investors.

By exploiting a unique data set on commercial real estate transactions containing the institutional investor's stated intent to purchase a property for redevelopment, we find that the two informational signals affect the probability of buy-to-redevelop investment strategies at least as much as capital depreciation, a primary driver of real option exercise identified in the existing literature. Geographically close investments signaling a capital intensity gap and type of economic activity mismatch with existing investments spur the immediate exercises of redevelopment options. In contrast, more distant signals act as a deterrent. Our novel identification strategy suggests that when geographically close informational signals indicate an economic obsolescence of the existing stock, investors are willing to pay up to 30% more to acquire a property for redevelopment.

Our results hold important lessons for the development of cities and urban renewal. As investors adapt their investment decisions to localized tangible information signals, policymakers aiming to spur real estate investments and re-orient economic activity might implement targeted policies that modify local land-use restrictions to trigger redevelopment cascades, especially in high-demand areas. This appears to be critical from a sustainability perspective, as adapting the existing stock to current economic needs is a better alternative to greenfield development.

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# Appendix A. Mathematical derivations

# Appendix A.1. Present value formulas

The value  $P_{it}^N$  at time t of a property built at time  $t_0 < t$  that is *never* redeveloped is

$$P_{it}^{N} = \int_{t}^{+\infty} y_{is} c_{is} e^{-r(s-t)} ds =$$

$$= \int_{t}^{+\infty} y_{it} e^{g(s-t)} c_{it_0} e^{-(1-\alpha)\rho(s-t_0)} e^{-r(s-t)} ds =$$

$$= y_{it} c_{it_0} e^{-(1-\alpha)\rho(t-t_0)} \int_{t}^{+\infty} e^{-(r+(1-\alpha)\rho-g)(s-t)} ds =$$

$$= \frac{y_{it} c_{it_0}}{r+(1-\alpha)\rho-g} e^{-(1-\alpha)\rho(t-t_0)},$$
(A.1)

where we have used the fact that  $c_{is} = AL_i^{\alpha}C_{is}^{1-\alpha} = AL_i^{\alpha}(C_{it_0}e^{-\rho(s-t_0)})^{1-\alpha} = c_{it_0}e^{-\rho(1-\alpha)(s-t_0)}.$ 

The value  ${\cal P}^{{\cal R}}_{it}$  of a building that is redeveloped once is

$$P_{it}^{R} = \max_{T,C_{iT}} \left( \int_{t}^{T} y_{is} c_{it} e^{-r(s-t)} ds + \int_{T}^{+\infty} y_{is}^{R} c_{is}^{R} e^{-r(s-t)} ds - K(C_{it_{0}}, C_{iT}^{R}) e^{-r(T-t)} \right)$$
(A.2)  
$$= \int_{t}^{+\infty} y_{is} c_{it} e^{-r(s-t)} ds$$
$$+ \max_{T,C_{is}^{R}} \left( + \int_{T}^{+\infty} (y_{is}^{R} c_{is}^{R} - y_{is} c_{it}) e^{-r(s-t)} ds - K(C_{it_{0}}, C_{iT}^{R}) e^{-r(T-t)} \right) =$$
$$= P_{it}^{N} + \max_{T,C_{iT}^{R}} \left( + \int_{T}^{+\infty} (y_{is}^{R} c_{is}^{R} - y_{is} c_{it}) e^{-r(s-t)} ds - K(C_{it_{0}}, C_{iT}^{R}) e^{-r(T-t)} \right).$$

Because investors maximize the building value, we have

$$P_{it} = \max(P_{it}^{N}, P_{it}^{R}) =$$

$$= P_{it}^{N} + \max\left(0, \max_{T, C_{iT}^{R}} \left(\int_{T}^{+\infty} (y_{is}^{R} c_{is}^{R} - y_{is} c_{it}) e^{-r(s-t)} ds - K(C_{it_{0}}, C_{iT}) e^{-r(T-t)}\right)\right) =$$

$$= P_{it}^{N} + \max(0, V_{it}^{R}).$$
(A.3)

Setting the optimal stopping time T = t, we have

$$V_{it}^{R} = \max_{C_{iT}^{R}} \int_{t}^{+\infty} (y_{is}^{R} c_{is}^{R} - y_{is} c_{it}) e^{-r(s-t)} ds - K(C_{it_{0}}, C_{it}^{R}) =$$

$$= \max_{C_{iT}^{R}} \int_{t}^{+\infty} \left( y_{is}^{R} A L_{i}^{\alpha} C_{it}^{R,1-\alpha} e^{-\rho(1-\alpha)(s-t)} - y_{is} A L_{i}^{\alpha} C_{it_{0}}^{1-\alpha} e^{-\rho(1-\alpha)(s-t_{0})} \right) e^{-r(s-t)} ds$$

$$- k_{0} C_{it_{0}} - k_{1} C_{it}^{R} =$$

$$= \max_{S_{iT}^{R}} L_{i} \int_{t}^{+\infty} \left( y_{is}^{R} A S_{it}^{R,1-\alpha} e^{-\rho(1-\alpha)(s-t)} - y_{is} A S_{it_{0}}^{1-\alpha} e^{-\rho(1-\alpha)(s-t_{0})} \right) e^{-r(s-t)} ds$$

$$- L(-k_{0} S_{it_{0}} - k_{1} S_{it}^{R}).$$
(A.4)

Let  $S_{it}^{*R}$  denote the optimal redevelopment intensity and  $y_{it}^{*R}$  the corresponding unitary net operating income. Using (A.4), we have

$$V_{it}^{R} = L_{i} y_{it}^{*R} A S_{it}^{*R,1-\alpha} \int_{t}^{+\infty} e^{-(r+\rho(1-\alpha)-g)(s-t)} ds +$$

$$L_{i} y_{is} A S_{it_{0}}^{1-\alpha} e^{-(1-\alpha)\rho(t-t_{0})} \int_{t}^{+\infty} e^{-(r+\rho(1-\alpha)-g)(s-t)} ds - L_{i} (k_{0} S_{it_{0}} - k_{1} S_{it}^{*R}) =$$

$$\frac{L_{i}}{r+\rho(1-\alpha)-g} (y_{it}^{*R} A S_{it}^{*R,1-\alpha} - y_{is} A S_{it_{0}}^{1-\alpha} e^{-(1-\alpha)\rho(t-t_{0})}) - L_{i} (k_{0} S_{it_{0}} - k_{1} S_{it}^{*R}).$$
(A.5)

We now bring the previous theoretical framework to the our data. The value of a property for which there is an intrinsic redevelopment value is  $P_{it} = P_{it}^N + V_{it}^R$ , where  $V_{it}$  is given by (A.5). Using (A.1), we have

$$\frac{P_{it}}{L_{i}} = \frac{1}{r + \rho(1 - \alpha) - g} y_{is} A S_{it_{0}}^{1 - \alpha} e^{-(1 - \alpha)\rho(t - t_{0})} + \tag{A.6}$$

$$\max\left(\frac{1}{r + \rho(1 - \alpha) - g} (y_{it}^{*R} A S_{it}^{*R, 1 - \alpha} - y_{is} A S_{it_{0}}^{1 - \alpha} e^{-(1 - \alpha)\rho(t - t_{0})}) - k_{0} S_{it_{0}} - k_{1} S_{it_{0}}^{*R}, 0\right) =$$

$$= \frac{1}{r + \rho(1 - \alpha) - g} y_{is} A S_{it_{0}}^{1 - \alpha} e^{-(1 - \alpha)\rho(t - t_{0})}.$$

$$\left(1 + \max\left(\frac{y_{it}^{*R} S_{it}^{*R, 1 - \alpha} e^{(1 - \alpha)\rho(t - t_{0})}}{y_{is} S_{it_{0}}^{1 - \alpha}} - 1 - \frac{K e^{(1 - \alpha)\rho(t - t_{0})}}{y_{is} A S_{it_{0}}^{1 - \alpha}}, 0\right)\right) =$$

$$= P_{it}^{N} \max\left(\frac{y_{it}^{*R} S_{it}^{*R, 1 - \alpha} e^{(1 - \alpha)\rho(t - t_{0})}}{y_{is} S_{it_{0}}^{1 - \alpha}} - \frac{K e^{(1 - \alpha)\rho(t - t_{0})}}{y_{is} A S_{it_{0}}^{1 - \alpha}}, 1\right).$$

# Appendix A.2. Optimal stopping time and development

Let us first rewrite  $V_{it}^R$  defined in (A.3) as

$$V_{it}^{R} = \max_{T, C_{iT}^{R}} \int_{T}^{+\infty} (y_{is}^{R} c_{is}^{R} - y_{is} c_{it}) e^{-r(s-t)} ds - K(C_{it_{0}}, C_{it}^{R}) e^{-r(T-t)} =$$

$$= L_{i} \max_{T, S_{iT}^{R}} \int_{T}^{+\infty} \left( y_{is}^{R} A S_{it}^{R, 1-\alpha} e^{-\rho(1-\alpha)(s-t)} - y_{is} A S_{it_{0}}^{1-\alpha} e^{-\rho(1-\alpha)(s-t_{0})} \right) e^{-r(s-t)} ds$$

$$- (k_{0} S_{it_{0}} + k_{1} S_{it}^{R}) e^{-r(T-t)}.$$
(A.7)

Let us re-write the expression to maximize as

$$\begin{aligned} \int_{T}^{+\infty} y_{iT}^{R} e^{g(s-T)} AS_{iT}^{R,1-\alpha} e^{-\rho(1-\alpha)(s-T)} e^{-r(s-t)} ds \qquad (A.8) \\ &- \int_{T}^{+\infty} y_{is} AS_{it_{0}}^{1-\alpha} e^{-\rho(1-\alpha)(s-t_{0})} e^{-r(s-t)} ds \\ &- (k_{0}S_{it_{0}} + k_{1}S_{it}^{R}) e^{-r(T-t)} = \\ &= y_{iT}^{R} AS_{iT}^{R,1-\alpha} e^{(\rho(1-\alpha)-g)(T-t)} \int_{T}^{+\infty} e^{-(r+\rho(1-\alpha)-g)(s-t)} ds + \\ &- y_{it_{0}} AS_{it_{0}}^{1-\alpha} e^{(g-\rho(1-\alpha))(t-t_{0})} \int_{T}^{+\infty} e^{-(r+\rho(1-\alpha)-g)(s-t)} ds + \\ &- (k_{0}S_{it_{0}} + k_{1}S_{it}^{R}) e^{-r(T-t)} \\ &= y_{iT}^{R} AS_{iT}^{R,1-\alpha} e^{(\rho(1-\alpha)-g)(T-t)} \frac{e^{-(r+\rho(1-\alpha)-g)(T-t)}}{r+\rho(1-\alpha)-g} + \\ &- (k_{0}S_{it_{0}} + k_{1}S_{it}^{R}) e^{-r(T-t)} \\ &= \frac{y_{iT}^{R} AS_{iT}^{R,1-\alpha}}{r+\rho(1-\alpha)-g} e^{-r(T-t)} + \\ &- \frac{y_{it_{0}} AS_{it_{0}}^{R,1-\alpha}}{r+\rho(1-\alpha)-g} e^{-(\rho(1-\alpha)-g)(T-t_{0})} e^{-r(T-t)} + \\ &- (k_{0}S_{it_{0}} + k_{1}S_{it_{0}}^{R}) e^{-r(T-t)} \\ &= \frac{y_{iT}^{R} AS_{iT}^{R,1-\alpha}}{r+\rho(1-\alpha)-g} e^{-(\rho(1-\alpha)-g)(T-t_{0})} e^{-r(T-t)} + \\ &- (k_{0}S_{it_{0}} + k_{1}S_{it_{0}}^{R}) e^{-r(T-t)} . \end{aligned}$$

The optimal exercise time is thus characterized by

$$\frac{\partial V_{it}^R}{\partial T} = -r \frac{y_{iT}^R A S_{iT}^{R,1-\alpha}}{r + \rho(1-\alpha) - g} e^{-r(T-t)} + 
+ y_{it_0} A S_{it_0}^{1-\alpha} e^{-r(T-t)} e^{-(\rho(1-\alpha)-g)(T-t_0)} + 
+ r(k_0 S_{it_0} + k_1 S_{it}^R) e^{-r(T-t)} = 0,$$
(A.9)

which implies

$$y_{iT}^{R}AS_{iT}^{R,1-\alpha} = \frac{r+\rho(1-\alpha)-g}{r}y_{it_0}AS_{it_0}^{1-\alpha}e^{-(\rho(1-\alpha)-g)(T-t_0)}$$
(A.10)  
+  $(r+\rho(1-\alpha)-g)(k_0S_{it_0}+k_1S_{it}^{R}).$ 

The optimal structural intensity for a each unit of land is characterized by the following first order condition

$$(1-\alpha)\frac{y_{iT}^R A(1-\alpha) S_{iT}^{R,-\alpha}}{r+\rho(1-\alpha)-g} e^{-r(T-t)} - k_1 e^{-r(T-t)} = 0,$$
(A.11)

and an optimal redevelopment capacity  $c_{iT}^R = L_i A(S_{iT}^{*R})^{1-\alpha}$ . Note that the optimal structural intensity does not depend explicitly on the dynamics of T. The solution of (A.11) characterizes a unique maximum, as

$$-\alpha(1-\alpha)\frac{Ay_{it}^{R}S_{it}^{R,-\alpha-1}}{r+\rho(1-\alpha)-g}e^{-r(T-t)} < 0.$$
(A.12)

# Appendix B. Data

# Appendix B.1. Detailed data description

This Section describes the other control variables. Table B.6 describes the variables included as other hedonic characteristics, market potential, and buyer/seller characteristics, respectively. Table B.7 summarizes these control variables.

	Hedonic characteristics
Quality score Number of units	Index indicating the quality of the property. Number of units in the property.
	Market potential
Walking score NOI trend Street retail Subsidized Opportunity zone	Index indicating the property's foot traffic. Index indicating the MSA's NOI trend. Dummy indicating if the property is located on a street with retail. Dummy indicating if the property is subsidized Dummy indicating if the property is located on a opportunity zone.
	Buyer/seller characteristics
Buyer type	Categorical variable indicating the type of buyer. 25 different types, e.g., Developer or Equity fund.
Seller type	Categorical variable indicating the type of seller. 25 different types, e.g., Developer or Equity fund.
Geoscope buyer	Categorical variable indicating the geographic scope of the buyer: Continental, Global, Local, or National.
Geoscope seller	Categorical variable indicating the geographic scope of the seller: Continental, Global, Local, or National.
Deal type	Categorical variable indicating the type of deal. 9 different types.
Distressed	Dummy indicating if the property was distressed when transacted.
Foreign	Dummy indicating if the property was bought by a foreign buyer.

Table B.6: V	Variables	description
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#### Appendix B.2. Imputation details

Because NOI per unit of surface capacity is missing in approximately 70% of the cases, we impute such values as follows. For each property having a missing NOI, we first find the ten closest properties within a 5 km radius that are not being redeveloped, are built (sold) within ten (five) years as the target property, are of the same property type, and have non-missing NOI. To refine the quality of the imputation, we use market and property type-specific NOI indexes provided by RCA to correct the imputed NOIs when the year of sale of the nearby

	Mean	SD	10%	90%
Quality score	0.499	0.292	0.1	0.91
Number of units	8.168	3.427	3.178	11.902
Walking score	59.896	26.733	23	96
Street retail	0.052	0.221		
Subsidized	0.015	0.121		
Opportunity zone	0.126	0.332		
Distressed	0.050	0.219		
Foreign	0.092	0.289		

Table B.7: Descriptives: Other control variables

*Notes:* SD is the standard deviation, 10% is the  $10^{\text{th}}$  quantile and 90% is the  $90^{\text{th}}$  quantile. See Table B.6 for the variable description.

properties is different from the one of the target property.

Next, we impute the missing NOI per surface unit using a weighted average of the NOI of these selected properties. The weights are set equal to the inverse of the distance to the target property and normalized to add up to 1.

# Appendix C. The value of informational signals for individual buildings

This section provides details about the strategy that we implement to quantify for each building the redevelopment option value arising from the two informational signals considered in the main analysis, namely the capital intensity gap and economic mismatch.

As outlined in Section 3.2, we use the following 3SLS estimation procedure to efficiently estimate an unbiased coefficient of the parameter  $\beta$ . First, we predict the probability  $\hat{D}_{it}^{Red}$ of purchasing a real estate asset for redevelopment using the probit model (8). Second, we use the fitted probabilities  $\hat{D}_{it}^{Red}$  to instrument  $D_{it}^{Red}$  in (6) with a 2SLS approach. According to this three-step procedure, we have that

$$\ln P_{it} = c' + \ln(y_{is}) + (1 - \alpha) \ln(S_{it_0}) - (1 - \alpha)\rho(t - t_0) + \ln L_i + \beta \hat{D}_{it}^{Red} + \epsilon'_{it}, \quad (C.1)$$

is the third stage equation of the 3SLS estimation, where  $\hat{D}_{it}^{Red}$  are the fitted predictions obtained by regressing  $D_{it}^{Red}$  on  $\hat{D}_{it}^{Red}$  in the second stage.

According to (C.1), an unbiased price prediction  $\hat{P}_{it}$  of  $P_{it}$  is given by

$$\hat{P}_{it} = \exp\left(E(\ln P_{it}|, X_{it}) + \frac{1}{2}\hat{\sigma}^2\right)\exp(\hat{\beta}\hat{\hat{D}}_{it}^{Red}) = \hat{P}_{it}^N \exp(\hat{\beta}\hat{\hat{D}}_{it}^{Red}),\tag{C.2}$$

where  $X_{it}$  it the vector of model-based controls contained in (C.1) and  $\hat{P}_{it}^N$  is the predicted property value when the property is never redeveloped. The term  $\frac{1}{2}\hat{\sigma}^2$  is a standard adjustment component used to obtain unbiased predictions of  $\hat{P}_{it}^N$  when the error term follows a normal distribution with standard deviation  $\sigma$ .<sup>33</sup>

The term  $\hat{D}_{it}^{Red}$  on the right-hand side of (C.2) correspond to the redevelopment option value shifter. We can re-write (C.2) as  $\hat{P}_{it} = \hat{P}_{it}^N(1+s_{it})$ , where  $s_{it} = \exp(\hat{\beta}\hat{D}_{it}^{Red}) - 1$ . The term  $\hat{P}_{it}^N s_{it}$  thus represents the part of the property value that arises from the redevelopment option. To compute this term we therefore proceed as follows:

<sup>&</sup>lt;sup>33</sup>The estimator  $\hat{\sigma}$  of the standard deviation  $\sigma$  is given by the root mean squared error of the estimated residuals in (C.1). The adjustment term  $\frac{1}{2}\hat{\sigma}^2$  is necessary because taking the exponential of the predicted log prices in (C.1) does not provide unbiased price values due to the non linearity of the exponential function.

- 1. We predict the probability  $\hat{D}_{it}^{Red}$  using the probit model (8).
- 2. We predict the fitted probabilities  $\hat{D}_{it}^{Red}$  by regressing  $\hat{D}_{it}^{Red}$  on  $D_{it}^{Red}$  (always using the full set of controls).
- 3. We estimate (C.1) and
  - i) We estimate  $E(\ln P_{it}|X_{it})$ . and compute  $\hat{P}_{it}^N$  by adding the adjustment term  $\frac{1}{2}\hat{\sigma}^2$  and taking the exponential.
  - ii) use the estimated  $\hat{\beta}$  to compute  $s_{it} = \exp(\hat{\beta}\hat{D}_{it}^{Red}) 1$ .
- 4. We compute the option value  $\hat{P}_{it}^N s_{it}$ .

# Appendix D. Tables

Table D.8 shows the classic first (Panel B) and second stage (Panel A) 2SLS estimates using the capital intensity gap (Column 1), the economic activity mismatch (Column 2), and both together (Column 3) as instruments.

Pa	nel A: 2nd stage – Dep	endent variable: log-price	
	(1)	(2)	(3)
		IV	
Redevelopment	$0.845^{*}$	-1.359	0.317
	(0.459)	(1.668)	(0.418)
Kleibergen-Paap F	32.94	7.62	17.39
Overidentification			0.14
Panel B:	1st stage – Dependent	variable: Redevelopment d	ummy
Capital intensity gap	0.018***		0.019***
	(0.003)		(0.003)
Economic activity mism.		$0.022^{***}$	$0.025^{***}$
		(0.008)	(0.008)
Year FE	Yes	Yes	Yes
Hedonic char.	Yes	Yes	Yes
Market potential	Yes	Yes	Yes
Buyer/seller char.	Yes	Yes	Yes
Observations	83,610	83,610	83,610

Table D.8:  ${\bf IV}$ 

Robust standard errors in parentheses p < 0.10, p < 0.05, p < 0.01. For the IV models, we instrument for the redevelopment dummy with the fitted redevelopment potential. In the first IV (i) model, we only use the fitted redevelopment potential estimated with the NOI instrument. In the second IV (ii) model, we use the fitted redevelopment potential estimated with the FAR instrument and HBU property type index. In the third IV (iii) model, we use the three instruments together. The period of analysis is 2001-2018. A constant term is included in all specifications. See Section 4 for the list of variables included as other hedonic characteristics, market potential, and buyer/seller characteristics. See Section 4.1 for a definition of capital intensity gap and economic activity mismatch.