

A Quantitative Analysis of Distortions in Managerial Forecasts

Yueran Ma	Tiziano Ropele	David Sraer	David Thesmar
Chicago Booth	Bank of Italy	Berkeley & NBER & CEPR	MIT & CEPR

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Do systematic biases in forecasts matter *quantitatively*?

- Managers prone to behavioral biases (1/2 of behavioral corporate finance literature)
- In particular, managers make systematic forecast errors:
 - ▶ Macro-level forecasts (Coibion et al. (2018), Tanaka et al. (2019))
 - ▶ Firm-level forecasts (e.g., Ben-David et al. (2013), Gennaioli et al. (2016))
- Statistically significant but economically?
 - ▶ Effect on firm investment? On firm value?
 - ▶ Effect on aggregate efficiency?

We answer these questions using novel, administrative, data

Survey on Industrial and Service Firms (INVIND) run by Bank of Italy since 1975:

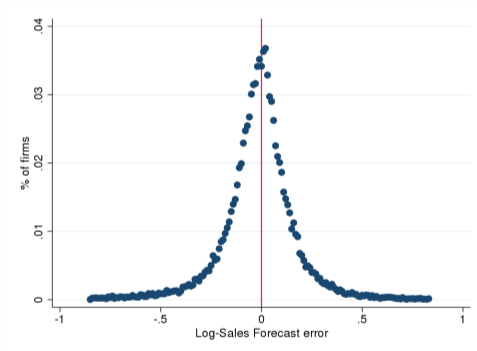
- Firms with > than 20 employees registered in Italy; manufacturing and non-financial services; Representative of Italian Economy
- Matched with administrative data on balance sheet and income statement
- Contains start-of-the-year forecast for next year's total sales:

$\mathbb{F}_{t-1} [\text{Sales}_{it}] = \text{forecast for year } t \text{ sales issued } \underline{\text{at the beginning of year } t \text{ (Feb)}}$

⇒ Large panel (from 2002-2017, $\approx 4,000$ firms / year) of **managerial forecast errors**

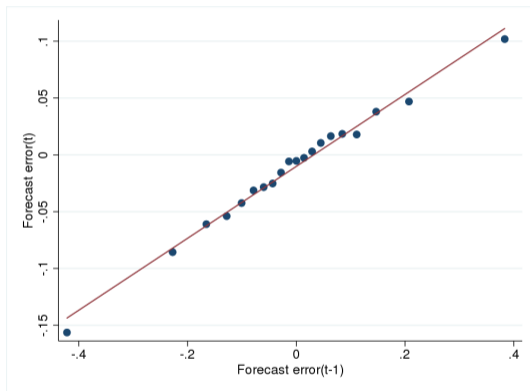
Fact 1: limited dispersion of forecast errors

Define log-Sales Forecast Error: $\log(\text{Sales}_{it}) - \log(\mathbb{F}_{t-1} [\text{Sales}_{it}])$



Standard deviation of log-sales forecast error $\approx 18\%$

Fact 2: log-sales forecast errors are persistent



AR(1) coefficient: $.32^{***}$. Robust.

Fact 3: small elasticity of capital to sales forecast

$$\log(k_{it}) = \alpha_i + \delta_t + \beta \log(\mathbb{F}_{t-1}[Sales_{it}]) + \epsilon_{it}$$

	Manufacturing Only (1)	All Firms (2)
$\log(F_{t-1}(Sales_{it}))$	0.366*** (0.034)	0.410*** (0.034)
Fixed effects	Firm & Year	Firm & Year
Observations	24,891	36,996
Adj R ²	0.92	0.93

Standard errors double-clustered (firm and year)

What do we learn?

- Significant persistence of forecast errors suggest under-reaction / inattention:
 - ▶ But is this *economically* significant?

⇒ We build a quantitative model with three features:

1. Non-rational forecasts
2. Adjustment costs and noisy forecasts
3. Managerial private information

Model setup

- Output produced from capital and labor:

$$p_{it}y_{it} = Ae^{v_{it}} \left(k_{it}^{\alpha} l_{it}^{1-\alpha} \right)^{\theta}, \text{ with: } v_{it} = (1 - \rho)\mathcal{V}_i + \rho v_{it-1} + \psi_{it} + \omega_{it}$$

- ▶ $\psi_{it} \sim \mathcal{N}(0, \sigma_{\psi}^2)$: *privately* observed by firm at date $t - 1$
- ▶ $\omega_{it} \sim \mathcal{N}(0, \sigma_{\omega}^2)$: innovation in TFP, \perp to ψ_{it}

- No friction in optimizing labor inputs
- Real frictions in optimizing capital inputs: (1) 1-period time to build (2) quadratic adjustment costs

Belief formation: non-bayesian expectation

- Formulation of distorted forecasts:

$$(v_{it} | \mathcal{I}_{t-1}) \underset{\mathbb{F}}{\sim} \mathcal{N} \left(\underbrace{(1 - \rho)\mathcal{V}_i + \rho v_{it-1} + \psi_{it}}_{\text{rational forecast}} + \underbrace{\gamma \rho \omega_{it-1}}_{\text{over/under-reaction}}, \sigma_{\omega}^2 \right)$$

- Can originate from Bordalo et al. (2018)' diagnostic expectation:

- ▶ $\gamma > 0$: *overreaction* to past innovations ω_{it-1} ; $\gamma < 0$: *underreaction*
- ▶ $\gamma = 0$: rational expectations

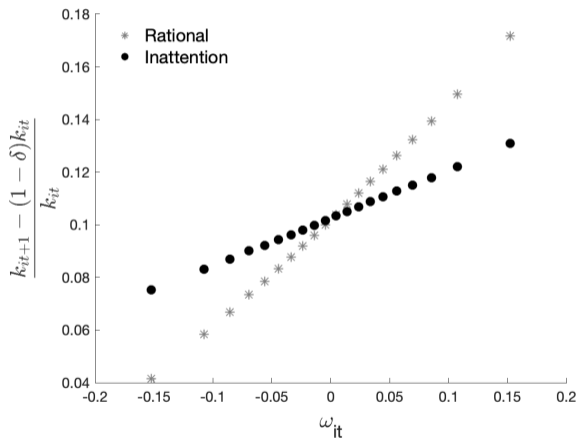
- We allow firms to report noisy forecasts:

$$\log \left(\widehat{\mathbb{F}}_{i,t-1}[p_{it}y_{it}] \right) = \log (\mathbb{F}_{i,t-1}[p_{it}y_{it}]) + \zeta_{it}, \text{ where: } \zeta_{it} \sim \mathcal{N} \left(0, \sigma_{\zeta}^2 \right)$$

Estimation

- We use a Simulated Method of Moments to structurally estimate the model.
- In particular, our estimation targets:
 - ▶ the dispersion of forecast errors (fact 1)
 - ▶ the persistence of forecast errors (fact 2)
 - ▶ the elasticity of capital to sales forecast (fact 3)
 - ▶ additional moments are standard in the investment literature

Significant effect on firm-level investment but not on firm value



- But relative to rational expectations, firm value is only 0.65 % larger.

Negligible effect in general equilibrium

- We nest our firm-level model into a general equilibrium framework (Hsieh and Klenow (2009))
- Conceptually, distorted forecasts act as a capital wedge in production and generate misallocation
- Quantitatively negligible effect: TFP losses due to distortions in forecasts $\approx 0.07\%$

References I

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