AEA/ASSA 2020 Annual Meetings

## Use of Machine Learning Algorithms



# Predicting Success among Female Entrepreneurs 

Evidence from Three African Countries

Joao Montalvao<br>Africa Gender Innovation Lab, World Bank

Dario Sansone

Vanderbilt University
and University of Exeter

Friday January, $3^{\text {rd }} 2020$

## Looking for high-growth female firms

- High-growth firms: 20\% of firms in manufacturing and service sectors
- But contribute up to $80 \%$ to new sales and jobs in developing countries (Goswami et al., 2019)
- Female entrepreneurship seen as a way to stimulate economic growth and increase female economic empowerment (Hallward-Driemeier, 2013; Brixiová et al., 2019)
- Access to capital key barrier limiting female entrepreneurs in poor countries (Delecourt and Ng, 2019)
- Previous attempts at finding high-growth firms based on observable info led to lackluster results (Goswami et al., 2019)


## Research question

- Can we identify successful female entrepreneurs?
- New rich and large data from Ethiopia, Tanzania, and Togo
- Compare simple models with heuristic models and ML algorithms


## Preview of findings

- All models have low predicting power when focusing on profit levels in Tanzania
- Promising results when concentrating on top firms
- Past profits, sales, and employment levels powerful predictors of future performance
- ML algorithms often achieve higher performance, but results vary across algorithms, Cl wide and overlapping
- Substantially higher performance when combining data from all three countries
- ML algorithms can identify 45\% of top firms


## Related work

- Almost no studies on predicting successful entrepreneurs in developing countries
- Fafchamps and Woodruff (2017) judges’ evaluations vs. survey-based measures
- Both have some predictive power in Ghana
- McKenzie and Sansone (2019): large business plan competition in Nigeria
- Business plan scores from judges uncorrelated with business survival, employment, sales, profit levels
- All models achieve low $\mathrm{R}^{2}$ and accuracy rates
- No noticeable improvements from ML


## Contribution

- Replicate most of the findings from McKenzie and Sansone (2019)
- Focus on female entrepreneurs
- Larger sample size
- Richer data
- Secondary use of data from multiple RCTs


## Data

- First analysis: Tanzania
- 4,003 female microentrepreneurs (2016-2018)
- Data on respondents' mobile money (M-Pesa) and mobile savings/loans (M-Pawa) weekly transactions
- Second analysis: Tanzania plus Ethiopia and Togo
- 2,369 female-owned middle-size firms in Ethiopia (20142017)
- 789 female microentrepreneurs in Togo (2013-2016)


## Basic models

1. Benchmark model with just a constant
2. Age
3. Educations (Van Der Sluis et al., 2008; Queiro, 2016)
4. When the firm was founded (Agarwal and Gort, 2002)
5. Baseline performance: past profits, past sales, \#employees
6. Heuristic model (Fafchamps and Woodruff, 2017; McKenzie and Sansone, 2019)

- Age, marital status, education and ability, business knowledge, household wealth, risk aversion, business industry, access to credit, life satisfaction and optimism

7. Heuristic model with past performance

## ML algorithms

- LASSO
- Support Vector Machine
- Boosting
- Combine ML algorithms with Ensemble
- Different levels of flexibility and interpretability
- Fully exploit rich set of possible predictors
- \# predictors becomes even larger after considering how responses to certain questions should be coded (e.g. which incorrect answer one chooses)
- 5 -fold CV procedure ( $80 \%$ training, $20 \%$ hold-out)


## Goodness-of-fit

- Continuous outcomes
- MSE
- Pearson correlation coefficient ( $\mathbf{R}^{2}$ )
- Binary outcomes:
- Accuracy: proportion of predictions that are correct out of all observations
- Recall: proportion of top firms correctly identifies


## Profit levels and growth. Tanzania

- Age, education, firm age: low predictive power

|  |  |  | Profit levels |  |  | Profit growth |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | MSE |  | $\mathrm{R}^{2}$ |  | MSE | $\mathrm{R}^{2}$ |
|  |  |  | Model | Predictors | Mean | C.I. |  | Mean |
| 1 | OLS | Constant | 23.08 | $[20.05 ; 26.11]$ | $0.0 \%$ | 28,494 | $[24,437 ; 32,551]$ | $0.0 \%$ |
| 2 | OLS | Age | 23.09 | $[20.06 ; 26.13]$ | $0.2 \%$ | 28,545 | $[24,476 ; 32,614]$ | $0.1 \%$ |
| 3 | OLS | Education | 22.99 | $[19.97 ; 26.02]$ | $0.4 \%$ | 28,512 | $[24,462 ; 32,563]$ | $0.0 \%$ |
| 4 | OLS | Firm age | 22.68 | $[19.71 ; 25.66]$ | $1.8 \%$ | 28,522 | $[24,475 ; 32,569]$ | $0.0 \%$ |
| 5 | OLS | Past performance | 22.08 | $[19.11 ; 25.05]$ | $4.4 \%$ | 26,111 | $[22,635 ; 29,586]$ | $8.4 \%$ |
| 6 | OLS | Heuristic | 22.95 | $[20.00 ; 25.90]$ | $1.2 \%$ | 27,765 | $[23,796 ; 31,735]$ | $2.6 \%$ |
| 7 | OLS | Heuristic + Past | 22.21 | $[19.27 ; 25.14]$ | $4.2 \%$ | 25,518 | $[22,151 ; 28,884]$ | $10.4 \%$ |
| 8 | LASSO | All baseline | 22.26 | $[19.34 ; 25.19]$ | $3.6 \%$ | 24,450 | $[21,235 ; 27,665]$ | $15.0 \%$ |
| 9 | SVM | All baseline | 22.76 | $[19.63 ; 25.89]$ | $3.4 \%$ | 27,697 | $[23,824 ; 31,569]$ | $2.7 \%$ |
| 10 | Boosting | All baseline | 22.05 | $[19.13 ; 24.97]$ | $4.5 \%$ | 24,524 | $[21,350 ; 27,698]$ | $13.8 \%$ |
| 11 | Ensemble | All baseline | 21.94 | $[19.05 ; 24.83]$ | $5.0 \%$ | 24,360 | $[21,178 ; 27,541]$ | $14.5 \%$ |

## Profit levels and growth. Tanzania

- Past profits, sales, \#employees reliable predictors

|  |  |  | Profit levels |  |  |  | Profit growth |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | MSE |  | $\mathrm{R}^{2}$ |  | MSE | $\mathrm{R}^{2}$ |
|  |  |  | Model | Predictors | Mean | C.I. |  | Mean |
| 1 | OLS | Constant | 23.08 | $[20.05 ; 26.11]$ | $0.0 \%$ | 28,494 | $[24,437 ; 32,551]$ | $0.0 \%$ |
| 2 | OLS | Age | 23.09 | $[20.06 ; 26.13]$ | $0.2 \%$ | 28,545 | $[24,476 ; 32,614]$ | $0.1 \%$ |
| 3 | OLS | Education | 22.99 | $[19.97 ; 26.02]$ | $0.4 \%$ | 28,512 | $[24,462 ; 32,563]$ | $0.0 \%$ |
| 4 | OLS | Firm age | 22.68 | $[19.71 ; 25.66]$ | $1.8 \%$ | 28,522 | $[24,475 ; 32,569]$ | $0.0 \%$ |
| 5 | OLS | Past performance | 22.08 | $[19.11 ; 25.05]$ | $4.4 \%$ | 26,111 | $[22,635 ; 29,586]$ | $8.4 \%$ |
| 6 | OLS | Heuristic | 22.95 | $[20.00 ; 25.90]$ | $1.2 \%$ | 27,765 | $[23,796 ; 31,735]$ | $2.6 \%$ |
| 7 | OLS | Heuristic + Past | 22.21 | $[19.27 ; 25.14]$ | $4.2 \%$ | 25,518 | $[22,151 ; 28,884]$ | $10.4 \%$ |
| 8 | LASSO | All baseline | 22.26 | $[19.34 ; 25.19]$ | $3.6 \%$ | 24,450 | $[21,235 ; 27,665]$ | $15.0 \%$ |
| 9 | SVM | All baseline | 22.76 | $[19.63 ; 25.89]$ | $3.4 \%$ | 27,697 | $[23,824 ; 31,569]$ | $2.7 \%$ |
| 10 | Boosting | All baseline | 22.05 | $[19.13 ; 24.97]$ | $4.5 \%$ | 24,524 | $[21,350 ; 27,698]$ | $13.8 \%$ |
| 11 | Ensemble | All baseline | 21.94 | $[19.05 ; 24.83]$ | $5.0 \%$ | 24,360 | $[21,178 ; 27,541]$ | $14.5 \%$ |

## Profit levels and growth. Tanzania

- Heurist model underperforms

|  | Model | Predictors | Profit levels |  |  | Profit growth |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | MSE | $\mathrm{R}^{2}$ |  | MSE | $\mathrm{R}^{2}$ |
|  |  |  | Mean | C.I. |  | Mean | C.I. |  |
| 1 | OLS | Constant | 23.08 | [20.05; 26.11] | 0.0\% | 28,494 | [24,437; 32,551] | 0.0\% |
| 2 | OLS | Age | 23.09 | [20.06; 26.13] | 0.2\% | 28,545 | [24,476; 32,614] | 0.1\% |
| 3 | OLS | Education | 22.99 | [19.97; 26.02] | 0.4\% | 28,512 | [24,462; 32,563] | 0.0\% |
| 4 | OLS | Firm age | 22.68 | [19.71; 25.66] | 1.8\% | 28,522 | [24,475; 32,569] | 0.0\% |
| 5 | OLS | Past performance | 22.08 | [19.11; 25.05] | 4.4\% | 26,111 | [22,635; 29,586] | 8.4\% |
| 6 | OLS | Heuristic | 22.95 | [20.00; 25.90] | 1.2\% | 27,765 | [23,796; 31,735] | 2.6\% |
| 7 | OLS | Heuristic + Past | 22.21 | [19.27; 25.14] | 4.2\% | 25,518 | [22,151; 28,884] | 10.4\% |
| 8 | LASSO | All baseline | 22.26 | [19.34; 25.19] | 3.6\% | 24,450 | [21,235; 27,665] | 15.0\% |
| 9 | SVM | All baseline | 22.76 | [19.63; 25.89] | 3.4\% | 27,697 | [23,824; 31,569] | 2.7\% |
| 10 | Boosting | All baseline | 22.05 | [19.13; 24.97] | 4.5\% | 24,524 | [21,350; 27,698] | 13.8\% |
| 11 | Ensemble | All baseline | 21.94 | [19.05; 24.83] | 5.0\% | 24,360 | [21,178; 27,541] | 14.5\% |

## Profit levels and growth. Tanzania

- ML: small improvements, large Cl (McKenzie and Sansone, 2019; Beattie et al., 2016; Goel et al., 2010)

|  |  |  | Profit levels |  |  |  | Profit growth |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | MSE |  | $\mathrm{R}^{2}$ |  | MSE | $\mathrm{R}^{2}$ |
|  |  |  | Model | Predictors | Mean | C.I. |  | Mean |
| 1 | OLS | Constant | 23.08 | $[20.05 ; 26.11]$ | $0.0 \%$ | 28,494 | $[24,437 ; 32,551]$ | $0.0 \%$ |
| 2 | OLS | Age | 23.09 | $[20.06 ; 26.13]$ | $0.2 \%$ | 28,545 | $[24,476 ; 32,614]$ | $0.1 \%$ |
| 3 | OLS | Education | 22.99 | $[19.97 ; 26.02]$ | $0.4 \%$ | 28,512 | $[24,462 ; 32,563]$ | $0.0 \%$ |
| 4 | OLS | Firm age | 22.68 | $[19.71 ; 25.66]$ | $1.8 \%$ | 28,522 | $[24,475 ; 32,569]$ | $0.0 \%$ |
| 5 | OLS | Past performance | 22.08 | $[19.11 ; 25.05]$ | $4.4 \%$ | 26,111 | $[22,635 ; 29,586]$ | $8.4 \%$ |
| 6 | OLS | Heuristic | 22.95 | $[20.00 ; 25.90]$ | $1.2 \%$ | 27,765 | $[23,796 ; 31,735]$ | $2.6 \%$ |
| 7 | OLS | Heuristic + Past | 22.21 | $[19.27 ; 25.14]$ | $4.2 \%$ | 25,518 | $[22,151 ; 28,884]$ | $10.4 \%$ |
| 8 | LASSO | All baseline | 22.26 | $[19.34 ; 25.19]$ | $3.6 \%$ | 24,450 | $[21,235 ; 27,665]$ | $15.0 \%$ |
| 9 | SVM | All baseline | 22.76 | $[19.63 ; 25.89]$ | $3.4 \%$ | 27,697 | $[23,824 ; 31,569]$ | $2.7 \%$ |
| 10 | Boosting | All baseline | 22.05 | $[19.13 ; 24.97]$ | $4.5 \%$ | 24,524 | $[21,350 ; 27,698]$ | $13.8 \%$ |
| 11 | Ensemble | All baseline | 21.94 | $[19.05 ; 24.83]$ | $5.0 \%$ | 24,360 | $[21,178 ; 27,541]$ | $14.5 \%$ |

- Mobile data among selected predictors (Björkegren and Grissen, 2019)


## Top firms. Tanzania

- Can we identify firms in the top $\mathbf{1 0 \%}$ of the profit distribution?

|  |  |  | Profit levels |  |  |  | Profit growth |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Accuracy |  | Recall | Accuracy |  | Recall |
|  |  |  | Model | Predictors | Mean | C.I. |  | Mean |
| 1 | OLS | Constant | $81.5 \%$ | $[79.4 \%, 83.6 \%]$ | $11.8 \%$ | $80.1 \%$ | $[77.9 \%, 82.3 \%]$ | $7.0 \%$ |
| 2 | OLS | Age | $79.9 \%$ | $[77.7 \% ; 82.2 \%]$ | $4.7 \%$ | $80.6 \%$ | $[78.4 \% ; 82.9 \%]$ | $9.3 \%$ |
| 3 | OLS | Education | $81.3 \%$ | $[79.1 \% ; 83.4 \%]$ | $10.6 \%$ | $80.4 \%$ | $[78.0 \% ; 82.7 \%]$ | $8.1 \%$ |
| 4 | OLS | Firm age | $81.5 \%$ | $[79.5 \%, 83.5 \%]$ | $11.8 \%$ | $80.4 \%$ | $[78.2 \% ; 82.5 \%]$ | $8.1 \%$ |
| 5 | OLS | Past performance | $85.9 \%$ | $[83.8 \% ; 88.1 \%]$ | $31.8 \%$ | $84.9 \%$ | $[82.6 \% ; 87.2 \%]$ | $27.9 \%$ |
| 6 | OLS | Heuristic | $83.1 \%$ | $[80.8 \% ; 85.3 \%]$ | $18.8 \%$ | $84.6 \%$ | $[82.2 \% ; 87.1 \%]$ | $26.7 \%$ |
| 7 | OLS | Heuristic + Past | $85.2 \%$ | $[83.0 \% ; 87.3 \%]$ | $28.2 \%$ | $86.0 \%$ | $[83.7 \% ; 88.2 \%]$ | $32.6 \%$ |
| 8 | LASSO | All baseline | $84.6 \%$ | $[82.4 \% ; 86.9 \%]$ | $25.9 \%$ | $88.1 \%$ | $[85.8 \% ; 90.4 \%]$ | $41.9 \%$ |
| 9 | SVM | All baseline | $83.6 \%$ | $[81.2 \% ; 86.0 \%]$ | $21.2 \%$ | $83.8 \%$ | $[81.6 \% ; 86.1 \%]$ | $23.3 \%$ |
| 10 | Boosting | All baseline | $87.2 \%$ | $[85.1 \% ; 89.4 \%]$ | $37.6 \%$ | $85.7 \%$ | $[83.4 \% ; 88.0 \%]$ | $31.4 \%$ |
| 11 | Ensemble | All baseline | $85.2 \%$ | $[82.9 \% ; 87.4 \%]$ | $28.2 \%$ | $86.8 \%$ | $[84.6 \% ; 89.0 \%]$ | $36.0 \%$ |

- Promising results


## Profit levels and growth. Pooled

- Substantial improvement in ML performance, especially for profit growth

|  | Model | Predictors | Profit levels |  |  | Profit growth |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | MSE | R ${ }^{2}$ |  | MSE | $\mathrm{R}^{2}$ |
|  |  |  | Mean | C.I. |  | Mean | C.I. |  |
| 1 | OLS | Constant | 5.27 | [4.85; 5.71] | 0.0\% | 29,894 | [26,666; 33,122] | 0.0\% |
| 2 | OLS | Age | 5.26 | [4.82; 5.69] | 0.5\% | 29,866 | [26,638; 33,095] | 0.1\% |
| 3 | OLS | Education | 5.26 | [4.83; 5.70] | 0.3\% | 29,855 | [26,627; 33,084] | 0.1\% |
| 4 | OLS | Firm age | 5.16 | [4.73; 5.59] | 2.2\% | 29,828 | [26,612; 33,044] | 0.3\% |
| 5 | OLS | Past performance | 4.96 | [4.49; 5.44] | 6.3\% | 27,484 | [24,552; 30,415] | 8.8\% |
| 6 | OLS | Heuristic | 5.23 | [4.79; 5.67] | 1.0\% | 30,039 | [26,815; 33,263] | 0.0\% |
| 7 | OLS | Heuristic + Past | 4.93 | [4.46; 5.40] | 7.0\% | 27,544 | [24,621; 30,467] | 8.3\% |
| 8 | LASSO | All baseline | 4.76 | [4.31; 5.20] | 9.9\% | 26,152 | [23,456; 28,849] | 12.9\% |
| 9 | SVM | All baseline | 4.91 | [4.39; 5.43] | 10.2\% | 26,979 | [23,967; 29,992] | 10.7\% |
| 10 | Boosting | All baseline | 4.76 | [4.30; 5.22] | 10.1\% | 23,007 | [20,504; 25,510] | 23.7\% |
| 11 | Ensemble | All baseline | 4.73 | [4.27; 5.18] | 10.7\% | 23,043 | [20,551; 25,534] | 23.5\% |

## Top firms. Pooled

- Correctly identify $45 \%$ high-growth firms

|  | Model | Predictors | Profit levels |  |  | Profit growth |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Accuracy | Recall |  | Accuracy | Recall |
|  |  |  | Mean | C.I. |  | Mean | C.I. |  |
| 1 | OLS | Constant | 81.5\% | [79.8\%; 83.1\%] | 8.1\% | 80.4\% | [78.8\%, 82.1\%] | 7.5\% |
| 2 | OLS | Age | 81.5\% | [79.9\%; 83.0\%] | 8.1\% | 81.4\% | [79.7\%, 83.0\%] | 11.6\% |
| 3 | OLS | Education | 82.3\% | [80.8\%; 83.9\%] | 12.5\% | 81.2\% | [79.5\%, 82.9\%] | 11.0\% |
| 4 | OLS | Firm age | 81.8\% | [80.3\%; 83.2\%] | 9.6\% | 81.0\% | [79.3\%, 82.8\%] | 10.3\% |
| 5 | OLS | Past performance | 88.2\% | [86.6\%; 89.7\%] | 41.2\% | 86.6\% | [84.9\%; 88.3\%] | 34.9\% |
| 6 | OLS | Heuristic | 83.5\% | [82.0\%; 85.1\%] | 18.4\% | 81.0\% | [79.4\%; 82.7\%] | 10.3\% |
| 7 | OLS | Heuristic + Past | 87.4\% | [85.8\%; 89.0\%] | 37.5\% | 85.1\% | [83.2\%; 86.9\%] | 28.1\% |
| 8 | LASSO | All baseline | 87.4\% | [85.8\%; 89.0\%] | 37.5\% | 86.6\% | [85.0\%; 88.2\%] | 34.9\% |
| 9 | SVM | All baseline | 88.2\% | [86.5\%; 89.8\%] | 41.2\% | 85.2\% | [83.5\%; 86.9\%] | 28.8\% |
| 10 | Boosting | All baseline | 87.6\% | [86.0\%; 89.1\%] | 38.2\% | 88.6\% | [86.9\%; 90.2\%] | 43.8\% |
| 11 | Ensemble | All baseline | 88.0\% | [86.5\%; 89.5\%] | 40.4\% | 88.8\% | [87.1\%; 90.4\%] | 44.5\% |

## Investment simulation

- $3 x$ higher returns than randomly picking firms

|  |  |  | Investment Simulation |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Model | Predictors | Mean | C.I. |
| 1 | OLS | Constant | 19,801 | $[10,531 ; 29,071]$ |
| 2 | OLS | Age | 14,890 | $[6,314 ; 23,465]$ |
| 3 | OLS | Education | 19,017 | $[13,832 ; 24,202]$ |
| 4 | OLS | Firm age | 16,548 | $[10,863 ; 22,232]$ |
| 5 | OLS | Past performance | 58,487 | $[42,514 ; 74,460]$ |
| 6 | OLS | Heuristic | 29,012 | $[18,338 ; 39,686]$ |
| 7 | OLS | Heuristic + Past | 56,208 | $[41,119 ; 71,296]$ |
| 8 | LASSO | All baseline | 56,982 | $[42,069 ; 71,894]$ |
| 9 | SVM | All baseline | 61,866 | $[45,870 ; 77,863]$ |
| 10 | Boosting | All baseline | 55,319 | $[39,950 ; 70,689]$ |
| 11 | Ensemble | All baseline | 59,705 | $[42,960 ; 76,450]$ |

## Conclusions

- Difficult to predict successful entrepreneurs using survey data: $R^{2}$ always below $11 \%$ for profit levels
- ML algorithms can do significantly better than basic and heuristic models
- Requirement: large and rich data
- Currently collaborating with fintech company to further develop and distribute a ML algorithm
- Future research:
- Use predictions from ML algorithms as preliminary step in RCTs (Chandler et al., 2011)
- Incorporate ML predictions in human decisions


## Thank you!

Review ML literature on my website

- @SansoneEcon

