# Internal Capital Markets in Business Groups and the Propagation of Credit Supply Shocks

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#### Motivation

- Active internal capital markets within business groups, e.g. Japan (Hoshi, Kashiyap, and Scharfstein, 1991), South Korea (Almeida, Kim, and Kim, 2015), (Santioni, Schiantarelli, and Strhan, 2017), France (IMF, 2018)
- So far: Efficiency test or risk-sharing feature

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#### This Paper

- First empirical evidence:
  - equity-holding links populating the whole economy: 80% of registration capital, 70% of capital.
  - shareholders behave like intermediaries during a credit boom, passing credit from banks to subsidiaries

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- Macro implications: bank lending channel beyond direct bank-firm linkages

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  - equity-holding links populating the whole economy: 80% of registration capital, 70% of capital.
  - shareholders behave like intermediaries during a credit boom, passing credit from banks to subsidiaries
- Macro implications: bank lending channel beyond direct bank-firm linkages
- Implications on China:
  - Less developed formal financial institutions, unprecedented growth (Allen et. al., 2005)
  - Limited number of firms direct accessible to formal finance

# Motivation

Risk sharing vs intermediaries

Consider a simple tree:

- Risk sharing: D, E, F, cash-rick to cash poor
- ▶ Intermediaries: banks  $\rightarrow$  A  $\rightarrow$  B, bank  $\rightarrow$  B  $\rightarrow$  D,E,F



## RoadMap

- ► Main Results
- Data

## ► Baseline Results

- Challenges: Endogeneity and Overlays of Networks
- Mechanisms: Heterogeneity and Equity Transfer Channel

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# **Overview - Main Results**

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# Main Results

- Propagation of bank credit from corporate shareholders to subsidiaries:
  - When shareholders' cities experience an average of 16.7% of local bank credit growth, subsidiary investment increase by 1% of fixed asset, ...
  - accounts for 71%(7%) of the median(average) investment rate
- This shareholder-subsidiary linkage becomes more significant when:
  - Subsidiary firms face tighter financial constraint
  - Subsidiary firms have better investment opportunity
  - Shareholders are controlling, but do not apply to SOEs
  - Results do not apply to SOEs or Foreign Subsidiaries

#### Mechanism

Equity exchanges between shareholders and subsidiaries

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# Why would ICM facilitate credit transfer?

### Key assumption (stein, 1997)

- Firms within business groups face a binding credit constraint
- Shareholders are willing and allowed to transfer credit to subsidiaries for more profits
  - Information advantage; debt holder + shareholder rights

#### Testable hypotheses:

- When shareholders' local credit growth \u00e1, subsidiary investment \u00e1.
- ..., subsidiaries with better investment opportunities, Δinvestment ↑.
- ..., subsidiaries with tighter financial constraints,  $\Delta$  investment  $\uparrow$ .

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## Data

massachusetts institute of Technology

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#### The ownership network

- Business registry data from the State Administration for Industry and Commerce (SAIC)
- Covers the entire universe of firms in China (40 million in 2017)
- %16 in network, but contribute to more than 80% of registration capital, 70% of fixed capital ...
- Manufacturing firm balance sheet from Annual Survey of Chinese Industry Enterprises (ASCIE)
  - more than 90% can be matched to SAIC
- City(prefecture) level
  - Credit growth from city yearbooks
  - Bank branch information from Chinese Banking Regulatory Committee (CBRC)



 Haier Group: nested and pyramid structure (Allen, Cai, Gu, Qian, Zhao,and Zhu, 2019)



# Baseline

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Subsidiaries respond to parent company credit supply shocks:

$$Y_{it} = \alpha_{ct} + \eta_{ind,t} + \theta_i + \gamma CreditGrowth_{i,pt} + \kappa' X_{it} + \epsilon_{it}$$

- 1.  $Y_{it}$ : investment, R&D, profit margin, leverage growth, debt growth
- CreditGrowth<sub>i,pt</sub>: the average bank credit growth where non-local shareholders experience (fix network at 2001):

$$CreditGrowthi, pt = \log(\sum_{j \in H_{i0}, c(j) \neq c} Loan_{c(j),t}) - \log(\sum_{j \in H_{i0}, c(j) \neq c} Loan_{c(j),t-1})$$

3. Controls: Firm fixed effect, city-cross-year, industry-cross-year fixed effect

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#### Large geographical diversification of the corporate shareholders

Consider: two similar subsidiaries a and b in the same city, but exposure to shareholders in various cities, various exposure to non-local credit growth



# Geographical diversification of corporate shareholders



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### Table: The Baseline Results

	(1)	(2)	(3)
	Investment	R&D	Profit Margin
CreditGrowth <sub>ipt</sub>	0.0619***	0.0144	-0.0061
	(0.014)	(0.012)	(0.003)
# of Obs.	1,379,261	1,015,249	1,535,540
City imesYearFE	Yes	Yes	Yes
2-digit CIC $ imes$ Year FE	Yes	Yes	Yes
Firm FE	Yes	Yes	Yes
Firm-level controls	Yes	Yes	Yes

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# Identification Challenges

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# Challenge 1: Local credit demand correlated across cities

- Local bank credit growth depends on both demand and supply shocks
- Credit demand across cities might be correlated, although we control for industry-year or city-year fixed effect
- Solution: Bartik-IV using the bank branch information:
  - Projected growth of # of local bank branches proxies for credit growth
  - $\sum_{b}$  (country-wide bank *b* branch growth  $\times$  the initial market share of *b*) not driven by local, but global demand, also filtered trend.
  - Banks expanded fast were more ambitiously giving new credits to firms
  - Cities with a large presence of such ambitious banks, banking sector expands more rapidly.

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	(1)	(2)	(3)
	First Stage Second Stage		Stage
	CreditGrowth <sub>pt</sub>	Investment	Leverage
Branch Bartik IV	1.643***		
Z <sub>pt</sub>	(0.019)		
F-Value	$1.2 imes10^4$		
CreditGrowth <sub>pt</sub>		0.258**	-0.017
		(0.102)	(0.015)
# of Obs.	249,785	249,785	285,555
City $ imes$ Year FE	Yes	Yes	Yes
2-digit CIC $ imes$ FE	Yes	Yes	Yes
Firm FE	Yes	Yes	Yes
Firm-level Controls	Yes	Yes	Yes

## Table: The Instrumental Variables Approach

# Challenge 2: Other business networks

#### Overlays with other business networks

- Supply chain: proxies for upstream supply shocks and downstream demand shocks
- Trade credit: account payables and receivables
- Geographical overlays of industries: ind.× ind. FE; city×city FE

### On the interpretation:

Tunnelling effect: common shareholder dummy - common shareholder move the resources from one with low cash-flow rights to the other with high cash-flow rights

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### Table: Overlays with other networks

	(1)	(2)	(3)	(4)	(5)
	Investment				
CreditGrowth <sub>ipt</sub>	0.0571**	0.0624***	0.0413**	0.0480***	0.0625***
	(0.0143)	(0.0143)	(0.0157)	(0.0144)	(0.0144)
Log(Demand from downstream)	0.00213				
	(0.00212)				
Log(Supply from upstream)	0.00213				
	(0.00211)				
Account Payable		-0.0992***			
		(0.00679)			
Account Receivable		-0.986***			
		(0.0135)			
Shareholder Ind. $\times$ Subsidiary Ind.FE	NO	NO	YES	NO	NO
Shareholder city $\times$ Subsidiary city FE	NO	NO	NO	YES	NO
Common Shareholder Dummy	NO	NO	NO	NO	YES
$City \times Year FE$	YES	YES	YES	YES	YES
2-digit CIC $\times$ Year FE	YES	YES	YES	YES	YES
Firm FE	YES	YES	YES	YES	YES
Firm-level Controls	YES	YES	YES	YES	YES

# Heterogeneity and Mechanism

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# Heterogenous effects and mechanism

### More significant when ...

- subsidiaries face tighter financial constraint
  - external finance dependence (\*\*\*)
- subsidiaries have better investment opportunity
  - lagged ROA (\*\*\*),ROC(\*\*\*), TFP(\*\*\*), sale growth(\*\*\*)
- the shareholders are controlling...
- Results do not apply to SOEs
  - SOE shareholders do not pass credit to subsidiaries
  - SOE subsidiaries do not respond to shareholders' credit supply
- Mechanism: equity transfers from subsidiaries to shareholders in exchange for cash.

	(1)	(2)	(3)	(4)
		Inves	stment	
CreditGrowth <sub>ipt</sub>	0.0463	0.110***	0.0994***	0.107***
	(0.0371)	(0.0316)	(0.0351)	(0.0310)
$CreditGrowth_{ipt} \times$				
High ext. fin. dep.	0.116***			
	(0.0493)			
High inventory ratio		-0.0149		
		(0.0542)		
High Tangible Asset Ratio			0.0141	
			(0.0523)	
High Trade Credit Ratio			. ,	-0.00737
				(0.0567)

Table: Financial Vulnerabilities and the Pass-through of Credit Shocks

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Table: Investment Opportunities and the Pass-through of Credit Supply Shocks

	(1)	(2)	(3)	(4)
Investment (Hi	gh external f	inancial depe	endence firms	5)
CreditGrowth <sub>ipt</sub>	0.111**	0.110***	0.123**	0.0777*
	(0.0466)	(0.0428)	(0.0480)	(0.0451)
$CreditGrowth_{ipt} \times$				
High ROA(t-1)	0.097***			
	(0.00470)			
High ROC(t-1)		0.089***		
		(0.00506)		
High TFP(t-1)			0.071***	
			(0.00466)	
High Sales Growth(t-1)				0.064***
				(0.00467)

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### Table: SOE versus Non-SOE Shareholders

	(1)	(2)	(3)	(4)
	Baseline	Size-adjusted	Share-adjusted	Simple-average
CreditGrowth <sub>ipt</sub> (SOE holders)	-0.0638	-0.0119	-0.0870	-0.0602
	(0.0532)	(0.0741)	(0.0768)	(0.0650)
CreditGrowth <sub>ipt</sub> (non-SOE holders)	0.0664***	0.108***	0.918***	0.739***
	(0.0191)	(0.0238)	(0.0255)	(0.020)
Number of Observations	1,314,458	1,314,458	1,314,458	1,314,458
$City \times Year FE$	Yes	Yes	Yes	Yes
2-digit CIC $ imes$ Year FE	Yes	Yes	Yes	Yes
Firm FE	Yes	Yes	Yes	Yes
Firm-level Controls	Yes	Yes	Yes	Yes

Image: A mathematical states and a mathem

## Table: Heterogeneous Response of Subsidiaries

	(1)	(2)	(3)
	Domestic Private	SOEs	Foreigen-invested
CreditGrowth <sub>i,pt</sub>	0.0946***	0.00945	0.00724
	(0.0217)	(0.0329)	(0.0229)
Number of Observations	970,214	115,653	209,310
City $ imes$ Year FE	Yes	Yes	Yes
2-digit Industry $ imes$ Year FE	Yes	Yes	Yes
Firm FE	Yes	Yes	Yes
Firm-level Controls	Yes	Yes	Yes

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### Table: Equity Transfer in Response to Credit Supply Shocks

	OLS	IV
	Equity Sh	are in Corporate Shareholders (%)
CreditGrowth <sub>i,pt</sub>	3.38***	10.070***
	(0.084)	(0.127)
Number of Observations	748,829	379,261
City $ imes$ Year FE	Yes	Yes
2-digit Industry $ imes$ Year FE	Yes	Yes
Firm FE	Yes	Yes
Firm-level Controls	Yes	Yes

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#### Table: Equity Transfer in Response to Credit Supply Shocks

	OLS	IV
	Equity Sha	re in Corporate Shareholders (%)
CreditGrowth <sub>i,pt</sub>	3.38***	10.070***
	(0.084)	(0.127)

 0.5% additional equity shares are sold by the subsidiaries to their shareholders following an average 16.7% credit growth in shareholders' cities, which is worth of 2.5 millions RMB on average.

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- A large ownership network, contribute to more than 80% Chinese Economy.
- Internal capital markets within business groups can propagate credit shocks from shareholders to subsidiaries in a credit boom
- Equity transfers between shareholders and subsidiaries is one channel

Important implications on the bank lending channel and misallocation