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Aging and the Productivity Puzzle

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Introduction

- » The workforce has aged significantly over the last decade.
- » Two main factors:
 - Demographics
 - Older workers remaining in the workforce

The Adult Population Is Getting Older...

Share of the 25 and older population, by age, %



Sources: Census Bureau, Moody's Analytics

...And Working More...

Employment-to-population ratio, by age, %



Sources: BLS, Moody's Analytics

...Leading to an Older Overall Workforce

Share of employed age 65 and older, %



Sources: BLS, Moody's Analytics

Every Industry Has More Older Workers

Share of workforce age 65 and older, change 2000 to 2015, ppt

Leisure/hospitality Other services Construction Utilities Finance Professional services Retail trade Manufacturing Information Natural resources/mining Education/healthcare 3

Sources: Census Bureau, Moody's Analytics

Aging and Productivity

- » Coincidental timing of aging workforce alongside declining productivity raises questions about whether aging has been partly responsible for the slowdown in productivity growth
- » A direct effect of aging on own productivity is not supported by lifecycle wage data, which does not show a drop off in wages for older workers
- » Possible spillovers?

Possible Productivity Spillovers

- » An older workforce may slow the adoption of productivity enhancing technologies that require learning
 - Benefits from such learning would be lowest for older workers, due to shorter remaining careers
 - Costs may also be higher for older workers if they have a harder time learning new skills

Existing Research Disagrees

- » Acemoglu and Restrepo (2017)
 - » Older population is associated with higher GDP per capita growth in cross-country growth regressions of 169 countries from 1990 to 2015.
 - » Labor scarcity leads to more robotics.
- » Maestas, Mullen, Powell (2016)
 - » 60+ population growth is associated with lower productivity in state panel model, 1980-2010.
 - » 0.3 pp lower GDP growth per year from 1980 to 2010, 1.2 pp lower from 2010 to 2020.

QWI Aggregate Analysis

- » A clear relationship is shown between aggregate aging and productivity in cross-sections of state-industry data
- » Annual state-industry QWI data is matched to BEA data on statelevel productivity by industry
 - The matched data covers 50 states and D.C., along with 11 industry aggregations

Clear 2015 Cross-Sectional Relationship

X-axis: % of workers 65 and up minus state & industry fixed effect Y-axis: Log productivity minus state & industry fixed effect



Sources: Census Bureau, BEA, Moody's Analytics

Regression Models Verify Relationship

Regressions of log(productivity) by state and industry

	2000	2005	2010	2015	Stacked differences	Stacked differences
Share 65 and up						
Coefficient	-10.191	-10.835	-10.273	-9.278	-4.051	-4.459
P-value	0.000	0.000	0.000	0.000	0.020	0.014
Sample size	462	549	560	549	1,560	1,560
Adjusted R-squared	0.946	0.938	0.940	0.938	0.363	0.371
Employment control?	Ν	Ν	Ν	Ν	Ν	Y

Notes: All models include state and industry fixed effects, standard errors clustered by state.

ADP Worker-Level Analysis

- Individual-level data used to ensure compositional effects are not driving results
- » Analysis used ADP quarterly payroll records to estimate Mincer equations:

$$\ln(Y_{i,j,t}) = \alpha + \beta_1 X_{i,t} + \beta_2 \Pi_{j,t} + \beta_3 \theta_{j,t} + \mu_{j,t} + \varepsilon_{i,j,t}$$

- Y is the hourly wage for individual i, at firm j, in period t
- $X_{i,t}$ includes worker specific controls
- $\Pi_{j,t}$ includes firm specific controls
- $-\theta_{j,t}$ measures the share of workers at firm j who are age 65 and older

Basic Model Results

	Ln(wage) 2016Q4	Dlog(wage) 2013Q4-2016Q4
65+ share of firm employment	-1.008*** (0.0365)	
Change in 65+ share of firm employment		-0.0857*** (0.0132)
Sample size	914,627	914,627
Adjusted R-squared	0.374	0.090

Notes: All models include controls by 3-digit ZIP code, firm industry classification, as well as worker characteristics. Standard errors clustered at the 3-digit ZIP code level in parentheses. Sample includes workers at firms with 20-499 employees. *** p<0.01, ** p<0.05, * p<0.1

Albatross vs. Wise Man Theories

- » The results of the initial model are consistent with two opposing theories:
 - Older works have negative productivity spillover effects, so having more of them brings down productivity (Albatross theory)
 - Older workers have positive spillover effects, and firms with more older workers have more retiring workers (Wise man theory)

Flow Model

» To determine which theory is appropriate, it is useful to break the stock of older workers in period t into flows from period t-1 into period t as:

$$\theta_{j,t} = \theta_{j,t-1} + H_{j,t} + A_{j,t} - E_{j,t}$$

- $\theta_{j,t-1}$ is the number of older workers at firm j, in period t-1
- $H_{j,t}$ is the number of older workers hired at firm j, between period t-1 and period t
- $A_{j,t}$ is the number of workers who aged into the older working group and were employed at firm j in period t and period t-1
- $E_{j,t}$ is the number of older workers who were employed at firm j in period t-1 but exited prior to period t

Flow Model Results

	Dlog(wage) 2013Q4-2016Q4
65+ share in 2013Q4 (θ _{j,t-1})	-0.0674*** (0.0111)
65+ hires between 2014Q4 and 2016Q4 ($H_{j,t}$)	0.0242 (0.0190)
Workers aged into 65+ share $(A_{j,t})$	-0.0856*** (0.0166)
65+ exits from firm between 2013Q4 and 2016Q4 ($E_{j,t}$)	0.0287*** (0.0111)
Sample size	1,412,164
Adjusted R-squared	0.601

Notes: All models include controls by 3-digit ZIP code, firm industry classification, as well as worker characteristics. Standard errors clustered at the 3-digit ZIP code level in parentheses. Sample includes workers at firms with 20-499 employees. *** p<0.01, ** p<0.05, * p<0.1

Robustness Check

- The initial models leave open the possibility that firms with higher shares of older workers experience some other negative shocks which influence wage levels/growth
- » A robustness check can be performed by focusing on variation in geographic labor markets within large national firms
- » Large firms are segmented into local labor markets using 3-digit ZIP codes of workers' home addresses

Robustness Check

- The sample is limited to firms with workers who live in 100 or more 3digit ZIP codes, and the model includes firm-specific fixed effects, along with geographic fixed effects
 - This focuses the analysis only on within-firm, within 3-digit ZIP code wage variation

	Ln(wage) 2016Q4	Ln(wage) 2016Q4
65+ share of firm employment	-1.489*** (0.0999)	-0.626*** (0.0936)
Sample size	1,412,164	1,412,164
Adjusted R-squared	0.601	0.712
Firm-level fixed effects?	No	Yes

Notes: All models include controls by 3-digit ZIP code, firm industry classification, as well as worker characteristics. Standard errors clustered at the 3-digit ZIP code level in parentheses. Sample includes firms with workers in 100 or more 3-digit ZIP codes. *** p<0.01, ** p<0.05, * p<0.1

Workforce Will Age Further...

Share of employed age 65 and older, %



Sources: BLS, Moody's Analytics

...Leading to Productivity Losses

Reduction in productivity growth from aging workforce, ppt



Sources: BLS, Moody's Analytics

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