## **Identity-Based Organizations**

by Jean-Paul Carvalho 11 January 2016

## Supplementary Appendix

**Proof of Proposition 1.** Firstly,  $i \in I_{\theta}$  will join k = 0 if and only if:

$$\pi_{\theta 0} - x_i^2 - c > \pi_{\theta 0},\tag{1}$$

which clearly does not hold for any  $\theta$  and pair  $x_i \geq 0$  and c > 0. Therefore,  $M_0 = \emptyset$ . This establishes part (ii).

Agent  $i \in I_{\theta}$  will join k = 1 if and only if:

$$\pi_{\theta 1}\overline{x}_1 + \pi_{\theta 0}(1 - \overline{x}_1) - x_i^2 - c > \pi_{\theta 0}.$$
 (2)

Clearly, this cannot hold for  $\theta = 0$ , since  $\pi_{00} > \pi_{01}$ . Hence all  $i \in I_0$  remain unaffiliated, establishing part (i).

To establish part (iv), suppose for the moment that  $x_i = s_1$  in equilibrium. Substituting this into equation (1) of the main paper, inequality (2) above holds for  $i \in I_1$  if and only if:

$$c < (\pi_{11} - \pi_{10})s_1 - s_1^2 = \tau s_1 - s_1^2 \equiv \bar{c}.$$
(3)

Therefore,  $|M_1| = |I_1|F(\bar{c})$ . By the assumptions on F,  $|M_1| \in (0,1)$  if and only if  $0 < s_1 < \tau$ . Hence one can restrict attention to  $s_1 \in (0,\tau)$ , because the organization's objective function  $X_1$  equals zero otherwise.

Thus, the organization's problem is:

$$max_{s_1} |I_1| F(\bar{c}(s_1)) s_1, \tag{4}$$

subject to  $0 < s_1 < \tau$ . The first-order condition for an interior optimum is:

$$\frac{F(\bar{c}(s_1))}{F'(\bar{c}(s_1))} = (2s_1 - \tau)s_1. \tag{5}$$

Consider the LHS of (5). Recall that F is twice differentiable and strictly log-concave, so the LHS is continuous and strictly increasing in  $\bar{c}$ . From (3), on  $[0, \frac{1}{2}\tau)$ ,  $\bar{c}(s_1)$  is continuous and strictly increasing in  $s_1$ . On  $(\frac{1}{2}\tau, \tau)$ ,  $\bar{c}(s_1)$  is continuous and strictly decreasing. Therefore, the LHS is continuous, strictly increasing in  $s_1$  on  $[0, \frac{1}{2}\tau)$  and strictly decreasing in  $s_2$  on  $(\frac{1}{2}\tau, \tau)$ .

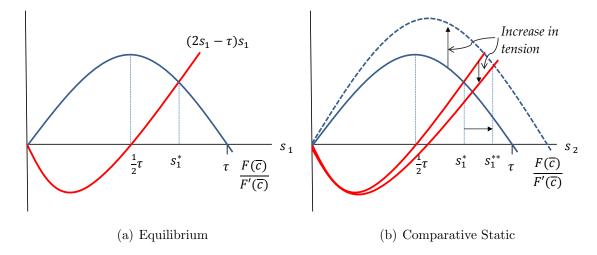


Figure 1: Equilibrium strictness  $s_1^*$  is strictly decreasing in tension  $\tau$ .

In addition, since F(0) = 0 and F'(0) > 0, the LHS equals zero for  $s_1 \in \{0, \tau\}$  and is positive for  $s_1 \in \{0, \tau\}$ .

The RHS of (5) is nonpositive for  $0 \le s_1 \le \frac{1}{2}\tau$  and positive and strictly increasing in  $s_1$  for  $s_1 > \frac{1}{2}\tau$ .

Therefore, the two curves intersect at some unique value  $s_1^* \in (\frac{1}{2}\tau, \tau)$ . The solution is depicted in figure 1(a). Clearly, the second-order condition for a maximum holds at  $s_1^*$ .

Finally, let us establish part (iii). Suppose that  $x_i > s_1$  in equilibrium. Differentiating equation (1) of the main paper with respect to  $x_i$  yields the first-order condition

$$\frac{\pi_{\theta 1} - \pi_{\theta 0}}{|M_1|} - 2x_i = 0,$$

and the unconstrained optimizer

$$x_i = \frac{\tau}{2|M_1|},\tag{6}$$

for all  $i \in M_1$ . We have already established that the optimal symmetric participation profile from organization 1's perspective involves  $x_i = s_1^* > \tau/2$ , which is greater than or equal to (6). Hence  $x_i^* = s_1^*$  for all  $i \in M_1$ .  $\square$ 

**Proof of Proposition 2.** An increase in  $\tau$  causes the LHS of (5) to shift up and the RHS to shift down. This implies that  $s_1^*$  is strictly increasing in  $\tau$ , as depicted in figure 1(b).

Finally, consider total participation,  $X_1^*(s_1^*)$ . By the envelope theorem:

$$\frac{dX_1^*(s_1^*)}{d\tau} = \frac{\partial X_1^*(s_1^*)}{\partial \tau}$$

$$= F'(\bar{c}(s_1^*)) \frac{\partial \bar{c}(s_1^*)}{\partial \tau}$$

$$= F'(\bar{c}(s_1^*)) s_1^* > 0. \qquad \Box$$
(7)