

## Mathematical Appendix

This appendix presents the solution to our version of the Holt, Modigliani, Muth and Simon (1960) model, and shows how to calculate variances and covariances of the decision rules. The derivation is based on Chapter 4 of their book, modified to allow for a discount factor and for an AR(1) sales process.

As stated in the text, the decision rules for the cost-minimization problem when sales are AR(1) take the form:

$$(A.1) \quad \begin{pmatrix} N_t \\ I_t \end{pmatrix} = C \begin{pmatrix} N_{t-1} \\ I_{t-1} \end{pmatrix} + \bar{d} \cdot S_t$$

The actual decision rules are

$$(A.2) \quad \begin{aligned} N_t = & \left[ \frac{b_3(\lambda_1 - \lambda_2)}{\det(A)} \left( b_6 - \beta b_4 - \beta^2 \frac{b_7 - b_3(\lambda_1 + \lambda_2)}{\lambda_1 \lambda_2} \right) \right] N_{t-1} \\ & + \left[ \frac{\beta^2 b_3}{\det(A)} \left( \frac{\lambda_1 - \lambda_2}{\lambda_1 \lambda_2} \right) \right] I_{t-1} \\ & + \left[ \frac{b_6 - \beta b_4 + \beta^2 b_3 \lambda_1^{-1}}{\det(A)} \left( \alpha_2 + \frac{1 - \alpha_2(1 - \rho)}{1 - \lambda_2 \rho} \right) \right. \\ & \quad \left. - \frac{b_6 - \beta b_4 + \beta^2 b_3 \lambda_2^{-1}}{\det(A)} \left( \alpha_2 + \frac{1 - \alpha_2(1 - \rho)}{1 - \lambda_1 \rho} \right) \right] S_t \end{aligned}$$

and

(A.3)

$$\begin{aligned}
I_t = & \left[ \frac{b_2 b_3 (\lambda_1 - \lambda_2)}{\det(A)} \left( b_6 - \beta b_4 - \beta^2 \frac{b_7 - b_3 (\lambda_1 + \lambda_2)}{\lambda_1 \lambda_2} - \frac{b_1}{\beta} \right) \right. \\
& \left. - \frac{b_1 (\lambda_1 - \lambda_2)}{\det(A)} (b_3 b_5 - b_4 b_7 + b_3 b_7 (\lambda_1 + \lambda_2) - b_3^2 \lambda_1 \lambda_2) \right] N_{t-1} \\
& + \left[ \frac{\beta^2 b_2 b_3}{\det(A)} \left( \frac{\lambda_1 - \lambda_2}{\lambda_1 \lambda_2} \right) - \frac{b_1 (\lambda_1 - \lambda_2)}{\det(A)} (b_4 - b_3 (\lambda_1 + \lambda_2)) + 1 \right] I_{t-1} \\
& + \left[ \frac{(b_1 (b_5 - b_4 \lambda_2 + b_3 \lambda_2^2) - b_2 (b_6 - \beta b_4 + \beta^2 b_3 \lambda_2^{-1}))}{\det(A)} \left( \alpha_2 + \frac{1 - \alpha_2 (1 - \rho)}{1 - \lambda_1 \rho} \right) \right. \\
& \left. - \frac{(b_1 (b_5 - b_4 \lambda_1 + b_3 \lambda_1^2) - b_2 (b_6 - \beta b_4 + \beta^2 b_3 \lambda_1^{-1}))}{\det(A)} \left( \alpha_2 + \frac{1 - \alpha_2 (1 - \rho)}{1 - \lambda_2 \rho} \right) - 1 \right] S_t,
\end{aligned}$$

where

$$(A.4) \quad [A] = \begin{bmatrix} b_5 - b_4 \lambda_1 + b_3 \lambda_1^2 & -(b_6 - \beta b_4 + \beta^2 b_3 \lambda_1^{-1}) \\ b_5 - b_4 \lambda_2 + b_3 \lambda_2^2 & -(b_6 - \beta b_4 + \beta^2 b_3 \lambda_2^{-1}) \end{bmatrix}$$

and

$$(A.5) \quad b_1 = \left( \frac{\beta \gamma_4}{\theta \gamma_2} \right)$$

$$(A.6) \quad b_2 = \left( \theta + b_1 \left( \frac{1 + \beta}{\beta} \right) \right)$$

$$(A.7) \quad b_3 = \frac{b_1 \gamma_2}{\alpha_1 \beta^2}$$

$$(A.8) \quad b_4 = b_1 \left( \frac{1}{\beta} \right) + 2b_3(\beta + 1)$$

$$(A.9) \quad b_5 = \theta + b_1 \left( \frac{\beta + 1}{\beta} \right) + b_3(1 + 2\beta)$$

$$(A.10) \quad b_6 = b_1 + b_3(2\beta + \beta^2)$$

$$(A.11) \quad b_7 = \frac{b_1}{\alpha_1 \beta^2} (\alpha_1 \beta + \gamma_2),$$

and the relevant roots are given by:

$$(A.12) \quad \lambda_i = \frac{\beta}{2} \left[ \left( \phi_j + \frac{\beta + 1}{\beta} \right) - \sqrt{\phi_j \left( 2 \frac{\beta + 1}{\beta} + \phi_j \right) + \left( \frac{\beta - 1}{\beta} \right)^2} \right] \quad \text{for } i = j = 1, 2,$$

where

$$(A.13) \quad \phi_j = \frac{b_1 \pm \sqrt{b_1^2 - 4b_3\beta^2\theta}}{2b_3\beta^2} = \frac{\alpha_1}{2\gamma_2} \left( 1 \pm \sqrt{1 - \frac{4\gamma_2^2\theta^2}{\alpha_1\gamma_4\beta}} \right) \quad \text{for } j = 1, 2.$$

See Holt, Modigliani, Muth and Simon (1960, p. 100) for an explanation of why the two roots given in equation A.12 are guaranteed less than one in modulus.

Expressions for the variances and covariances are derived from the decision rules as functions of the model's parameters and the variance of sales,  $\sigma_s^2$ . First, pre-multiply the decision rule in equation A.1 by  $S_t$  and take expectations.

$$(A.14) \quad E_t \begin{pmatrix} N_t \cdot S_t \\ I_t \cdot S_t \end{pmatrix} = C \cdot E_t \begin{pmatrix} N_{t-1} \cdot S_t \\ I_{t-1} \cdot S_t \end{pmatrix} + \bar{d} \cdot E_t S_t^2$$

Note that, by the definition of  $S_t$  and by the fact that the variables are covariance stationary, equation A.14 may be rewritten and solved for  $\sigma_{NS}$  and  $\sigma_{IS}$ :

$$(A.15) \quad \begin{pmatrix} \sigma_{NS} \\ \sigma_{IS} \end{pmatrix} = [I - \rho \cdot C]^{-1} \bar{d} \cdot \sigma_s^2.$$

Second, taking the variance of both sides of equation A.1 yields the following expression:

$$(A.16) \quad \Omega - C\Omega C' = \rho d \begin{pmatrix} \sigma_{NS} \\ \sigma_{IS} \end{pmatrix}' C' + \rho C \begin{pmatrix} \sigma_{NS} \\ \sigma_{IS} \end{pmatrix} d' + d \sigma_s^2 d' ; \quad \Omega = \begin{bmatrix} \sigma_N^2 & \sigma_{NI} \\ \sigma_{NI} & \sigma_I^2 \end{bmatrix}.$$

Equation A.16, after substituting equation A.15, provides sufficient information to solve for  $\sigma_N^2, \sigma_I^2$  and  $\sigma_{NI}$ .